Barnes Hospital's tradition of service to the community continued to be upheld in 1952, a year which saw an all-time record of patient admissions and an accompanying increase in all phases of operation. This issue of THE HOSPITAL RECORD contains the year-end report of activities at Barnes last year.
The year just past was one of accomplishment in which our primary responsibility - that of rendering service to patients - was increased by every segment of our personnel - doctors, nurses, other professional and non-professional employees, trustees, and administration. All worked faithfully and skillfully at their own jobs to perform the task of caring for the sick and injured in a year which saw an all-time record of patient admissions and the accompanying increase in all phases of operation.

Though no additional beds were available, the hospital was able to admit 2½ per cent more adult patients than last year. The 23,136 patients admitted to the group of hospitals received 240,097 days of hospital care, or 269 days more than last year, which is partially accounted for by the fact that the patients' stay was shortened from an average of 10.6 to 10.4 days. All hospitals admitted more patients than in the year previously, the larger gain occurring in McMillan and St. Louis Maternity Hospitals. Great care was exercised to maintain full use of the hospital's 750 beds, which were occupied 88 per cent of the time. In Barnes alone, the beds were occupied 94 per cent of the time so that, considering an 85 per cent occupancy in hospitals is maximum utilization of hospital beds, it may be seen that considerable attention was given to the prompt admission and discharge of patients. Frequently, it was necessary for a bed to be placed in a hall until room was available, in order to accommodate the demand for hospitalization.

Over $200,000 worth of absolutely free care was given to 889 patients who received 11,457 days of care. In addition, a like amount was subsidized to pay-ward patients whose cost of care was more than the rates charged. The physicians on the staff, who are members of the Washington University faculty, also rendered several hundred thousand dollars worth of free professional care.

One of the improvements to the physical plant during the year was the opening of the new Emergency division on August 1. The new entrance, protected by canopy and equipped with automatic doors, moved from the central portion of the hospital to the western end on Kingshighway, a location which is more accessible to receive ambulance patients. Without capital expense, more space in the busy Emergency division was gained by relocation of function, the new quarters housing an office, screening room, four treatment rooms, storeroom, and interns' bedroom. Staffed 24 hours a day by hospital registration personnel and physicians, the Emergency division is entirely up-to-date section of the hospital.

The busy surgical service has found the reopening of an additional operating room on September 30 of benefit in performing its daily average of 58 surgical operations. Space was made possible by reopening the old surgical amphitheatre used as a classroom since 1931 on the opening of

(Continued on next page)
the operating rooms in the Rand Johnson Memorial Building. 939 more surgical operations were performed during 1952 than last year; this increase was only possible by beginning operating procedures at an earlier hour of the day. Operating room schedules now begin at 7:30 a.m. in some divisions, instead of at 8:00 a.m. as previously.

To conform with the newly proposed Fire Ordinance of the City of St. Louis, a sprinkler system was added to Maternity Hospital; additional fire extinguishers were installed throughout the hospital buildings; elevator shafts were covered; new elevator doors were installed; in addition to replacement of many ordinary doors by fire-rated doors.

In Figure I will be found a statement of patients admitted and discharged during the year.

Patients in Hospital December 31, 1951 ........................................ 540
Patients admitted during 1952 .................................................. 23,136
Patients treated in 1952 ......................................................... 23,676
Patients discharged in 1952 .................................................... 23,129
Patients remaining in hospital December 31, 1952 .................. 547

(Note: There were 3,840 infants, who received 29,894 days of hospital care, born in the hospital during 1952)

The expense of hospital operation and income received during the year 1952 will be found in Figure II.

Expenses .................................................. $4,689,140
Income ..................................................... $4,404,861
Net operative deficit ................................................... $ 284,279
Net income from endowment and other sources ......................... $ 219,374
Net deficit for the year ................................................ $ 64,905

Plans for extension of the hospital have gone forward. The building of the David P. Wohl, Jr. Memorial Hospital, owned by Washington University and to be operated by the Barnes Trustees, has continued. Begun in March, 1951, it is expected that construction will be completed and the building will be ready for occupancy by early spring. The 10-story, 71-bed hos-

The hospital has long needed a loan fund to help interns requiring financial assistance during their educational experience. Interested friends and staff physicians contributed sufficient amount to start in a small way. It is hoped further funds will be added.

Construction of Renard Hospital, which will house the psychiatric division of the hospital group in addition to office quart-

(Continued on next page)
FIGURE III

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment in real estate, stocks and bonds</td>
<td>$2,022,579</td>
</tr>
<tr>
<td>Hospital buildings, grounds and equipment</td>
<td>$2,040,212</td>
</tr>
<tr>
<td>Current and working assets</td>
<td>$736,022</td>
</tr>
<tr>
<td>Total assets</td>
<td>$4,798,813</td>
</tr>
</tbody>
</table>

Figure III contains a summary statement of the assets of Barnes Hospital as of December 31, 1952.

Missouri Department of Health and Welfare. The Barnes Trustees executed lease of the land and operating contract with Washington University on July 11 for the 7-story, 100-bed hospital which will be located on Audubon Avenue east of Wohl Hospital.

Plans were completed and contracts let for the construction of Barnard Free Skin and Cancer Hospital as an additional unit in this medical center. Present plans call for a 40-bed hospital to be owned and operated by the Barnard Hospital Board of Directors, as a replacement for the present Barnard Hospital located at 3427 Washington Avenue, which is to be vacated.

One outstanding problem requires the attention of the hospital Trustees, administration, and personnel. This is the parking problem. Taking advantage of all space which can be utilized for parking lots, there remains a great need for additional parking space, especially for the general public who has great difficulty in getting in and out of the hospital. Representatives of all hospitals and institutions located in this vicinity on Kingshighway and Euclid Avenues met a number of times during the year to form a plan for more parking facilities for presentation to the City of St. Louis. No solution has been found.

The expansion construction of St. Louis Children's Hospital made necessary the relocation of the sewer which runs from the hospital group into Forest Park. This project was the joint undertaking of Barnes Hospital, St. Louis Children's Hospital, and Washington University.

Civil defense plans have continued to be developed and perfected by all divisions of the hospital. A smoothly-running organization for the care of patients in case of disaster should result from this well-spent time and study.

On June 17, a ceremony in commemoration of Robert A. Barnes, who died 74 years ago, was held on the front lawn of the hospital. At the same time, the bronze bust of Mr. Barnes was moved from the Lobby and permanently installed at the outside entrance to the hospital.

The Trustees wish to express their appreciation to the medical staff, nursing staff, and all other personnel who performed their duties faithfully and well, enabling the hospital to carry its heavy load. Also, the Trustees extend their thanks to the Washington University School of Nursing for the training of student nurses. The need for nurses remains critical and in spite of active recruitment of student nurses, the demand still remains unfilled. In 1952, 83 student nurses were enrolled in the School, seven less than last year.

Funds are kept in the First National Bank and the Mercantile Trust Company.

THUSSEEES OF BARNES HOSPITAL
A. M. Keller G. F. Johnston
Ivan Lee Holt, Jr. J. W. McAfee
A. W. Johnson E. E. Pershall
E. E. Rand
MARIE ZIMMERMANN APPOINTED CHIEF MEDICAL RECORDS LIBRARIAN FOR HOSPITAL GROUP

It has been announced that, effective January 1, MISS MARIE ZIMMERMANN has been appointed Chief Medical Records Librarian for our entire hospital group. She replaces MRS. VIOLA CHENEY ANDERSON, who resigned following her recent marriage.

Miss Zimmermann has been Medical Records Librarian in Barnes since August of 1950. A graduate of St. Louis University, she has a B.S. degree in the science of Medical Records, and worked for a year and a half as Medical Records Librarian at St. John's Hospital before coming to Barnes. Miss Zimmermann is active in the Eastern Chapter of Medical Records Librarians and the American Association of Medical Records Librarians.

REPORT OF GRAY LADY ACTIVITIES IN 1952

MRS. JOHN GRUBER, Chairman of the Gray Lady Service at Barnes Hospital, has submitted the annual report of Gray Lady activities at Barnes during 1952.

These 91 volunteers, all of whom have completed the Gray Lady training course given by the Red Cross, gave a total of 6,512½ hours of service to the hospital last year. The months of greatest service were February, when 716 hours were given, and November, when 778 hours were given.

Some of the helpful services performed by these women include: making trips to the hospital Drug Store for patients and nurses (a total of 6,185 items were purchased in 1952 by these volunteers), accompanying patients to the weekly movies presented by the Volunteer Film Association in 1200 Classroom, writing letters for patients, reading to them, playing games with them, and distributing books from the patient library.

The hospital is grateful to these Gray

KNOW YOUR STAFF

MRS. HELEN MASON, recently appointed Credit Officer, is the feminine member of a Barnes husband-wife team. Slim, grey-eyed Mrs. Mason, who prefers to be known as "Sandi", is married to DR. A. D. MASON, Assistant Resident in Surgery. Both the Masons started their careers at Barnes in July, 1951.

Mrs. Mason was born in Muskogee, Oklahoma, but grew up in Tulsa where her parents, MR. and MRS. E. A. SCOTTI, still live. She received an A. B. degree in psychology from the University of Tulsa, where she also met her future husband. In her senior year in college, she was President of her sorority, Tri-Delt. The Masons were married in 1949 and moved to St. Louis where he was attending Washington University Medical School. Mrs. Mason had worked as a Business Representative for Bell Telephone Company in Tulsa and St. Louis before coming to Barnes as Assistant Credit Officer.

(Continued on Page 8)

Ladies, who have given so freely of their time to help patients in our hospital.
Left: On October 22, ground breaking ceremonies launched the new expansion-construction program at St. Louis Children's Hospital.

Right: Construction on Re- nard Psychiatric Hospital was begun in early Sept- ember.

Above: On June 17, a commemoration service for ROBERT A. BARNES was held on the front lawn of the hospital. BISHOP IVAN LEE HOLT delivered the major address of the day.

Left: Construction on the David P. Wahl Memorial Hospital neared completion in 1952. It is expected that the building will be ready for occupancy in early spring.
A PICTORIAL REVIEW OF 1952

Left: On October 22, ground breaking ceremonies launched the new expansion-construction program at St. Louis Children's Hospital.

Right: Construction on Re-nard Psychiatric Hospital was begun in early September.

Below: The Washington University School of Nursing continued to train critically needed nurses in 1952, a year which saw 83 student nurses enrolled in the school.

Above: On June 17, a commemoration service for ROBERT A. BARNES was held on the front lawn of the hospital. BISHOP IVAN LEE HOLT delivered the major address of the day.

Left: Construction on the David P. Wohl Memorial Hospital neared completion in 1952. It is expected that the building will be ready for occupancy in early spring.
WOULD YOU BELIEVE IT?

 Would you believe that, during 1952, the Dietary Department served a total of 2,446,791 people? Of this number, 675,546 were patients’ meals. Those of us who sometimes grow weary of the thrice-daily chore of menu planning and food preparation for our families, should take some measure of comfort in the knowledge that our jobs are virtually child’s play when compared with the gigantic task of preparing food for an institution such as Barnes.

KNOW YOUR STAFF
(Continued from Page 5)

Favorite pastime of this month’s personality is fencing, which she is taking at the “Y”. (To date, she has not challenged anyone to a duel!) The Masons tried their hands at raising hamsters not long ago, but their decided lack of success in this venture prompted them to adopt two cats who are thriving. She also likes radio mysteries and historical novels, and would “walk a mile” for a serving of pizza. The most exciting thing on her agenda right now is a proposed trip to Florida in April.

CHAPLAIN’S CORNER
by
GEORGE BOWLES

It would be interesting to know just how many of us have kept all of the resolutions we might have made less than a month ago. Being as human as we are, it is likely that some of the good intentions have been crowded out by circumstances that were not anticipated on the first day of the year. In spite of our failures in the matter of living up to resolutions, it is important to remember that every day presents a new challenge to start over again.

We find that our desires to follow certain courses of action come to us in so many different ways. As a business man once expressed it, the very act of tearing off the old page of a calendar each morning is a reminder that one should expect something important to happen. This was a normal citizen, and in being such, he failed to live up to many things that had been planned and dreamed out in his own mind. There is much hope for a happy life for such a man, however, for each day to him is a new start to something better.

Some of our possessions receive the finest care that we know how to give. We do not have like interests, so this special care is given to different things that we possess. Some give particular care to a house and furnishings - others to a business and its expansion. Some center major care around the interests of children and other members of the home, while others center their interest around social position and advancement. All of these interests can have a worthy place in our everyday living, but there are many other things we could mention.

(Continued on Page 11)
It has been almost ten years since the young man on the left became a member of our Barnes family. The possessor of a marvelous dry sense of humor, this boy grew into a tall, quiet person whose name is known to everyone - and we mean everyone in our hospital group. -- Can you guess who he is?

ON THE SCENE

Biggest surprise of the past month was the marriage of William Anderson, Comptroller, and Viola Cheney, Medical Record Librarian. The ceremony took place December 26 at the home of her brother. Dr. Frank Bradley served as best man. Our best wishes for much happiness to both of them. --- Clinic personnel report that their annual Christmas party was a huge success. The Clinic pages turned out some mighty fine music for the occasion - there's some real talent in our ranks! - and the personnel put on some amusing skits. --- Our sincerest sympathy to Eleanor Howden and Callie Strub, both of the Main Kitchen, whose mother died early this month. --- The employees up in Barnes Medical Record Department are quite proud of the star in their midst. Doris Meyer, Surgical Secretary, sang several solos in the St. Louis Choral Society's presentation of Handel's "Messiah" on December 30 at Centenary Methodist Church. --- Margie Stanton, Main Kitchen Dietitian, has resigned to await a visit from the stork. Proud papa-to-be is Dr. Mearl Stanton, Pathologist at St. Louis University. --- Doris Spangle, Secretary in Barnes Nursing Office, has recently announced her engagement to Gordon L. Kennedy. The wedding is scheduled for sometime in April. --- DeLores Mooney, Clinic Medical Records, returned from the holidays wearing a lovely diamond on her left hand. The lucky man is John Zerjav, of the U.S. Navy, who recently returned from Korea. --- Warren Simmons, Assistant Administrator, attended an institute on Housekeeping held in New Orleans recently under the auspices of the American Hospital Association. --- Dr. Frank Bradley is attending the annual meeting of the Society of Medical Administrators at Palm Beach, Florida. On his way to the meeting, he visited Al Boulenger, a member of last year's class in Hospital Administration, now serving his administrative internship at Jefferson-Hillman Hospital at Birmingham, Alabama. --- Congratulations to Mr. and Mrs. Bill Williams - he's a Pharmacist in the Clinic - on their recent marriage. Mrs. Williams is the former Juanita Jones. --- A meeting of the American College of Clinical Administrators was held in Cincinnati on January 11. Harry Panhorst, Associate Director of Washington University Clinics, attended. --- Dr. Bradley, Mr. Panhorst, and Terry Yates were all present at the Preceptors' Training Conference sponsored by the American College of Hospital Administrators at the Statler Hotel on January 15-16. --- On December 28, Dr. Bradley was Chairman of the meeting of the American Association for Hospital Consultants, held at Kiel Auditorium in conjunction with the meetings of the American Association for the Advancement of Science.
BARNES PERSONALITY

This month marks the sixteenth anniversary of MRS. FLORENCE MCDONNELL’s employment at our medical center. Pinpointing her specific duties over in Maternity Hospital is difficult, because she may be found dispensing information at the front desk one time, registering a patient in Admitting the next, or working on birth certificates in Medical Records at still another time. The variety in her job and the many friends she has made in the course of her stay here, have all contributed in making the years since 1937 virtually fly by, she says.

Mrs. McDonnell was born and reared at Linneus, Missouri, and attended high school at Marceline, Missouri. The greater part of her adult life, however, has been spent here in St. Louis. Prior to her marriage, she worked in a millinery shop. She was a housewife for a long time, but when her husband died, she again went to work, taking a job as receptionist at the Western Adjustment and Inspection Company. A friend told her of a job at St. Louis Maternity, and she applied and got the job.

Mrs. McDonnell lists high on her list of favorites: television, canasta, the Municipal Opera, movies, and southern fried chicken with corn bread!

5 YEARS AGO IN THE RECORD
January, 1948

The January, 1948, issue of the HOSPITAL RECORD contained the news that the first twins born in St. Louis in 1948 came into the world at our own St. Louis Maternity Hospital. The IBM Department had been soundproofed - just in time for those 1947 W2 forms to be run! Then, as now, Barnes employees were attending meetings throughout the country: DR. FRANK BRADLEY had attended a nursing conference in New York City to help in planning an Institute on Nursing to be given by the American Hospital Association. - MARTHA SPENCER, Personnel Director, had been to Chicago to attend the Personnel Workshop at the Sheraton Hotel. - MARIAN SIZELove, Dietitian, had also been in Chicago at a meeting of the American Association for the Advancement of Science held at the Palmer House. Personal items included the news that: ANN CAMPBELL, then Superintendent of Nurses at Maternity, was in West Virginia visiting her brother. - JESSIE LITTLE and MAGNOLIA TRAINER had been honored at a surprise party given by their co-workers in the Housekeeping Department. - The latter department was feeling mighty sociable that month, because OPHELIA JACKSON had also been guest of honor at a surprise birthday party given by the maids. - Someone new had been added to the Radiology parking lot - that someone was WEBSTER LIMBAUGH, new parking attendant. - HENRIETTA BECKER, Chief Dietitian, who was on a leave of absence, had paid the Dietary Department a short visit.

...
**DO YOU REMEMBER ---**

back twenty years ago when the dark days of 1932 came to an end? The de-
pression which gripped our country was felt everywhere, and Barnes Hospital
was no exception. The annual report for 1932 showed a reduction in all re-
spects - in number of patients, in total number of days of service rendered,
and in receipts. In that depression year, there had been 6,117 patients in
the hospital with an average daily census of 200. However, if it had not
been for the fact that the allotment from the Community Fund had been reduced
the hospital could have cared for more free patients than ever before, be-
cause there were always more free patients applying to the hospital than
could be admitted.

The report went on to say that, although the quantity of service offered by
Barnes had been reduced, the quality of service had not been decreased. Im-
provements in the hospital plant itself continued to be made. During 1932,
the Jacob Porter Tirrill Metabolism Ward, which furnished unexcelled facili-
ties for the care of disorders of nutrition, was completed. The important
work being done in Chest Service received an assist when the department moved
into its new and greatly improved quarters that year.

The year-end report also recorded with regret the death of JOHN W. FRISTOE,
who had been a Trustee of Barnes Hospital from 1922 until his death on Oct-
ober 15, 1932.

The report was dated January 14, 1933, and signed by the two Trustees of
Barnes Hospital, the late FRANK C. RAND and JOSEPH W. LEWIS.

**CHAPLAIN'S CORNER**
(Continued from Page 8)

...at about the possession we all have -
that ever-returning thing that we call a
day? We can accept it as something that
is coming to us, regardless of the way we
make use of it. On the other hand, we can
find in it new reasons to believe that it
is an ever-present reminder of divine
care. We are privileged to form our own
attitudes about this simple possession.
Our decisions have much to do with our
attitudes and relationships with our loved
ones and friends. We have often heard the
depressed person ask the question - what
difference does a day make? Well, it does
make a difference, for our days make our
years.

So, the resolutions may be lost and dis-
carded by now, but not our time. That
still stretches out ahead of us, nearly a
whole year of it left in 1953. It would
be untrue to say that it will be easy to
arrange all of it in proper order. It is
rather challenging to know that we occupy
such a large place in the important ven-
ture of shaping a year of human history.
Here is MR. WILLIAM ANDERSON as we know him today. As Comptroller, his signature appears on the checks we receive every pay day.

REPORT CHANGES!

It is extremely important that all of us keep our Personnel records up to date. Employees have experienced a great deal of inconvenience in the past by failing to report immediately such information as change of name, change of address, additional dependents, etc. This information must be reported at your earliest convenience to any of the people in the Personnel Office.

Also, if you are leaving your job here, be sure to leave us a forwarding address, so that we may mail your W2 form to you next January. Your cooperation in this matter will be greatly appreciated by the Personnel and Payroll Departments, and will save a lot of worry and difficulty at a later date.

Study in mixed emotions: the man who saw his mother-in-law go over a cliff in his new Cadillac convertible.

DOROTHY MURAKAMI NAMED MAIN KITCHEN DIETITIAN

MISS DOROTHY MURAKAMI has been named Main Kitchen Dietitian, succeeding MRS. MARGIE STANTON, who resigned the 15th of this month. Mrs. Stanton had been a Dietitian on our staff since September, 1950.

Miss Murakami, who is a native of Honolulu, Hawaii, received her B.S. degree in Dietetics at the University of Hawaii, and served her internship in Dietetics at Barnes Hospital. She came on staff on September 1, 1952, following the completion of her internship, and served as Assistant Administrative Dietitian in the Main Kitchen, until she assumed her new duties earlier this month.

The weary husband had just dug a fifty yard path from his garage to the street through a six-foot snowdrift. As he was about to open the garage door, with an evident air of triumph, his dear little wife called out from the kitchen, "Oh, I forgot to tell you, dear. I took the car over to mother's yesterday before the storm started."