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Building for a healthy future

Medicine's evolving practice plan responds to changing environment

Recomendations for a new practice plan designed to enhance the School of Medicine's clinical operations so the school might better compete in a rapidly changing and consciousness health-care environment were presented to faculty and staff at six meetings during the past several weeks.

The recommendations were presented by members of the Practice Plan Steering Committee and are the initial results of an ongoing strategic initiative that began last January. Four design teams of department heads, faculty and staff reviewed practice standards, financial management, administrative services and faculty incentives. Their recommendations were forwarded to the Practice Plan Steering Committee and, subsequently, to the heads of the clinical departments. The recent meetings provided a special opportunity to present the evolving practice plan design to a broader group of faculty and staff for feedback.

More than 300 people attended these sessions.

Gloria W. White announces retirement

Gloria W. White, vice chancellor for human resources and affirmative action officer, has announced that she will retire after 30 years of service to Washington University. White, who has personally said "goodbye" to more than 600 retirees during the past two decades at the annual retirement luncheon, will be one of the "graduates" herself at next year's luncheon. She retires June 30, 1997.

"Gloria White has been a sensitive and generous University leader, and it has been a privilege to work with her," Chancellor Mark S. Wrighton said. "I know that she will continue to be involved in public affairs and will bring her wisdom, experience and creativity to those endeavors. We will miss her as a member of the University Council and with her well as she makes the transition to an active retirement."
Patient satisfaction, reduced costs key to evolving practice plan—from page 1

Changing health-care market has had serious implications for some academic medical centers

- In the course of four years, the University of California San Francisco (UCSF) Medical Center has gone from a large operating surplus to an anticipated loss in 1996. To rectify this situation, the UCSF is exploring an affiliation with rival Stanford University.
- In Sacramento, Calif., the University of California-Davis Medical Center has experienced a significant cumulative operating loss during the past two years.
- Although Durham, N.C.-based Duke University is not in a loss position, to assure continued fiscal viability, it has developed a plan for a $70 million two-year cost-reduction initiative.

Another strategy employed by the School of Medicine in order to maintain referrals and improve patient satisfaction, said Alan L. Schwartz, M.D., Ph.D., Alumni Endowed Professor of Pediatrics and head of the Department of Pediatrics. Schwartz is a member of the Practice Plan Steering Committee and is co-chair of the Practice Standards Design Team.

Members of the Practice Standards Design Team used patient and referring physician surveys to review appointment wait times, efficiency of the appointment scheduling and registration processes, convenience and ease of access to medical office facilities, waiting room times, and general friendliness and courtesy of the caregivers and office staff.

"To be competitive under managed care, it is imperative that all departments offer a consistently high level of service quality and access. The medical school leadership has recognized this need and has established a common set of clinical service standards to be deployed schoolwide," Schwartz said.

Another strategy employed by the practice plan will be to reduce costs to be more competitive in the marketplace. Members of the Administrative Services Design Team have quantified potential cost savings that could be achieved from sharing certain administrative services or eliminating duplicated services.

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Teaching students to teach
At a training session for the Reproductive Health Education Program (RHEP), second-year medical students Shana Birnbaum and Allen Bruce give teaching tips to first-year RHEP students who twice a week teach eighth-graders at Ferguson Middle School. The students teach from a curriculum that was written by medical students in 1992 in an effort to curb the teen pregnancy rates and incidences of sexually transmitted diseases in the Ferguson-Florissant School District.
James W. Davis, Ph.D., admits to having his fingerprints filed with the FBI — three times. A young Davis submitted a set of prints to the University to satisfy the requirements of a Boy Scouts merit badge. Then, as a Russian linguist in the U.S. Army Security Agency at the end of the 1950s, Davis underwent security clearances that demanded routine fingerprinting. He made his mark with the agency, however, a third time in 1966, when he was served as a consultant to a White House advisory committee on national security service.

"I can't do anything bad now, at least not without rubber gloves on," Davis said.

A professor of political science in Arts and Sciences and director of the Teaching Center, Davis leaves an imprint on whatever he touches. Whether he's teaching, crafting lively opinions/columnar essays, engaging in committee work or assuming administrative duties, Davis communicates with clarity, intelligence and intellect. He has parlayed his expertise in American politics, defense policy and the executive branch into courses such as "Political Literacy," "American Military History," "Politics and the Media" and "The American Presidency."

"Some faculty believe their job is to engage the material — teach the subject," Davis said. "I believe you must engage the student. You never can assume that the student will give you their attention. You have to earn it or wrest it from them."

"One of my missions in life is to help people understand the human condition," Davis continued. "Politics exists in a variety of settings. It is to anyone's advantage to understand political situations, the governing rules and how to avoid losing."

Word of Davis' teaching style travels fast, and classes fill fast. Students are attracted to Professor Davis because he is dedicated, inspiring and always interested in students' opinions," said senior Jackie Ulin, who recently took "American Military History," as "Political Literacy," "A great energizer"

"You never can assume that the students will give you their attention. You have to earn it or wrest it from them."

"His decision to apply to Harvard was made on a golf course in Texarkana, where Davis, his sister and mother spent a month each summer visiting his grandmother. "I was trooping around the golf course — I never played but enjoyed the walking — and listening to a friend talking about going to Harvard." Davis recalled."

"My first year I was in shock," said Davis, grinning. "The students had been to Phillips Exeter, Andover, all the prep schools. I felt as if they were starting with a blank sheet of paper." Davis quickly learned to plow the fields.

Davis is a much-sought-after counsel, having served on dozens of campuswide committees — from the chancellor's search committee two years ago to a Student Union-initiated pilot project aimed at bringing faculty into the South 40.

Most recently, Davis coordinated University-sponsored educational activities connected with the first presidential debate, which was to be held last month at Washington University.

In the 28 years Davis has served on the Washington University faculty, he has become "a versatile citizen of the University," said Robert H. Salisbury, Ph.D., the Sidney W. Souers Professor of American Government in Arts and Sciences and as a former dean of the College of Arts and Sciences. "Davis understands almost in implicit the kind of person he was and the kind of work he did."

Davis is highly organized, governed in part by "to-do" lists. He keeps a personal journal in which he tracks his travels and as a virtual index of the outdoors. According to students and colleagues, he rarely says "no" to a call for assistance or a request for a letter of recommendation.

Davis is contemplative and quick-witted. An intent listener and an articulate speaker. A self-described "news junkie" and a lover of the outdoors. According to according to a former employee, "Davis is something of an enigma for his ability to serve so many facets of the University so well."

Yet it was the substance of his academic research that brought Davis, then on the faculty at the University of Wisconsin in Madison, under the eye of the University's then-up-and-coming Department of Political Science.

"He (Davis) wrote a marvellous book on the selective service administration in a time of great domestic turmoil over the Vietnam War," recalled Salisbury, department chair at the time. "When I talked about his research, it was the work of a master teacher. It is clear from the outset that he would be a splendid asset to the department — and he is."

"The son and grandson of Missouri circuit judges, Davis was raised in Rolla and Chillicothe, Mo., in a family fairly active in public affairs. He remembers shaking hands with former Missouri Gov. Forrest Donnell, as well as meeting former Missouri Sen. Tom Hail. Presently, Davis advises the alumni members and clubs. But Davis broke the family tradition of a law career, opting to major in government at Harvard University."

Davis earned a master's degree in public administration (1962) and a doctorate in political science (1964), both from the University of Michigan. While a student there, he met his wife, Jean, who earned her Ph.D. in education.

Davis' first year on Washington University's faculty was spent on leave — at the National Institute of Development Administration in Bangkok, Thailand, where he served as one of the first general administrators.

He selected and trained graduate students planning to earn doctorates in the United States. Davis has served on the faculty of eight universities and public agencies. But Davis broke the family tradition of a law career, opting to major in government at Harvard University."

"A versatile citizen of the University"
Films
All Filmboard movies cost $3 and are shown in Room 100 Brown Hall. For the 24-hour Filmboard hotline, call 935-5983.

Thursday, Oct. 10
4 p.m. Algebra seminar. "Questions on Aminotransferase Deficiencies: 30 Years on the B/B Shuttle," Harry E. Gilman, the Hunter Aud. Speaker Professor of pediatrics and prof. of molecular microbiology, Chaplin Aud., 490 Children's Place. 4:00-6:15.

Friday, Oct. 11
Saturday, Oct. 12

Monday, Oct. 14
12:10 p.m. Gallery Talk. "Art & Science: Investigating Matter." Harvey R. Colten, the Harriet B. Spoehrer director, Teaching Center. King Center, 800 South Euclid Ave. 362-2762.

Tuesday, Oct. 15
7:30 p.m. 3:45 p.m. Physics colloquium. "Finite Temperature Quark Confinement," Michael D. Ginger, assoc. prof, of physics. Room 201 Dunnick Hall. 935-6156.
7:30 p.m. Visiting artist lecture. Liz Quackenbusch, prof, of art, Pennsylvania State U. 935-6500.

Wednesday, Oct. 16
7:30 p.m. Visiting artist lecture. Liz Quackenbusch, prof, of art, Pennsylvania State U. 935-6500.

Thursday, Oct. 17
4 p.m. Assembly Session lecture. "Breakdown of Empathy and Sensitivity of the Neurological Right's: Cross-cultural Perspectives," Sara Wippel, assoc. prof, of psychology. Room 322 Robertson Hall. 935-5603.
5 p.m. 3:45 p.m. Physics colloquium. "Finite Temperature Quark Confinement," Michael D. Ginger, assoc. prof, of physics. Room 201 Dunnick Hall. 935-6156.
7:30 p.m. Visiting artist lecture. Liz Quackenbusch, prof, of art, Pennsylvania State U. 935-6500.

Friday, Oct. 18

Saturday, Oct. 19

Films
"Leaving Las Vegas." (Also Oct. 19, same time, Room 362 Dunnick Hall. 935-6156.
"Thelma & Louise." (Also Oct. 19, same time, Room 362 Dunnick Hall. 935-6156.
"The Exocytotic Fusion Pore and Its Role in the Regulation of Neuronal Exocytosis," Julio Fernandez, Dept. of Physiology and Biophysics, Manhattan Aud., St. Louis Children's Hospital. 935-3694.
"Subject to announced. Nancy Saccone, assoc. prof, of pediatrics. Room 426 McMahon Hall. 935-6055.

Exhibitions
Through Nov. 3. Bixby Gallery, Bixby Hall. Hours: 10 a.m. - 4 p.m. weekdays. 935-6597.

Performances
Friday, Oct. 11
8 p.m. The Performing Arts Dept. presents "The Importance of Being Earnest" by Oscar Wilde. (Also Oct. 12, same time, and Weekdays, 8 p.m., Room 322 Robertson Hall. 935-6503.

Miscellaneous
Blanket drive. Penns From Heaven, a nonprofit organization that provides blankets to homeless people and invites homeless shelters, is seeking donated blankets. Blanket drive will be held in the Mallinckrodt Center information desk from 8:30 a.m.-11 a.m. Oct. 11. 935-7707.

Wednesday, Oct. 16

Thursday, Oct. 17

Thursday, Oct. 18
First female law school graduate traced trails for today's students

Phoebe Wilson Couzins undoubtedly would have been proud of the inroads women have made in the legal profession since she graduated 125 years ago from the School of Law—Washington University's first female graduate.

"In 1869, when Phoebe Couzins decided to go to law school, she became the first woman lawyer in our country's history," said Karen Tokarz, J.D., L.L.M., professor of law.

"In 1869, when Phoebe Couzins decided to go to law school, she became the first woman lawyer in our country's history," said Karen Tokarz, J.D., L.L.M., professor of law. "She was an outstanding trial lawyer who had the courage of conviction, which has been critical for success in the legal profession and, in her words, 'open new paths for women,'" Tokarz said.

However, her efforts inspire us to meet and overcome these challenges.

Couzins graduated in the fall of 1871, as both the University's and the law school's first female graduate.

"Although she had no role model or mentor, Phoebe Couzins dreamed of getting a legal education, entering the legal profession and, in her words, "opening new paths for women,"" Tokarz said.

"She was sustained by an astoundingly courageous of conviction, which has been passed on to today's Washington University law women students and faculty, "

Couzins was admitted to the Missouri Bar and became a trial lawyer the same time as Couzins and attended for one year, but had her law license taken away in 1870, without finishing law school.

Couzins later helped found the National Woman's Suffrage Association, along with prominent suffragists Susan B. Anthony and Elizabeth Cady Stanton. President Grover Cleveland appointed Couzins the first woman U.S. marshal in 1889.

In commemoration of the 125th anniversary of the first woman law student who graduated to be admitted to the Missouri Bar, the Lawyers Association of St. Louis and the Women Lawyers Association of Greater St. Louis will host an Oct. 24 dinner at the Hyatt Regency St. Louis to recognize women lawyers in the St. Louis area who graduated from law school 40 years ago or more. Tokarz will be the featured speaker, addressing the women’s health issues as part of a roundtable.

For information, call (314) 421-2811. For more information about the T-shirts, call Kathy Lauren, second-year law student and WLC secretary, at (314) 727-5816.

Jim Davis to speak about presidential election

James W. Davis, Ph.D., professor of political science in Arts and Sciences and director of the Teaching Center, will discuss "Perspectives on the 1996 Election" from noon to 1 p.m. Tuesday, Oct. 15, in part of the fall semester's 21st Century Lecture Series. The lecture will be in the King Center, which is located on the seventh floor of the Medical Library. Complimentary box lunches will be served at 11:45 a.m.

(Receive is profiled on page 3 of this week's Record.)

The lecture series is sponsored by the Washington University Woman's Club and the Office of the Alumni Chancellor for Academic Planning.

From left: Kathy Lauren, second-year law student and secretary of the Women's Law Caucus (WLC); Professor Susan Appleton, J.D.; Vicky Shusterman, and Associate Professor Karen Porter, J.D., discuss the design of the T-shirts commemorating the 125th anniversary of the School of Law's first female graduate, Phoebe Wilson Couzins, whose portrait is to the right.

Sports

Football team to battle Trinity at Homecoming

Following an open date last weekend, Washington University's football team returned to its winning season, shutting out Saint Louis, 56-0, at Francis Field.

Washington University will be listed among Trinity University (San Antonio) in the Homecoming game at Francis Field, which will be WU's seventh win in its last 11 road contests and is ranked No. 9 in the national poll.

Current record: 3-1 (0-1 University Athletic Association [UAA])

This week: 7 p.m. Saturday, Oct. 12, vs. Trinity University, Francis Field

Men's soccer remains unbeaten in UAA play

The 24th-ranked men’s soccer team capped off a string of eight consecutive road games with an important 1-0 win over New York and Georgia. The Bears emerged from the tourney with one win, its record-setting weekend for senior setter Stephanie Habif, who became the school’s career assist leader. Habif rallied from a 2-0 deficit to finish with a 2-2 tie.

Current record: 7-2-1 (2-1 UAA)

This week: 7 p.m. Thursday, Oct. 11, vs. Rollins ( Fla.); 8 p.m., Francis Field

Habif sets record for career assists

The top-ranked volleyball team faced off against a string of eighteen consecutive road games with an important 1-0 win over New York and Georgia. The Bears emerged from the tourney with one win, its record-setting weekend for senior setter Stephanie Habif, who became the school’s career assist leader. Habif rallied from a 2-0 deficit to finish with a 2-2 tie.

Current record: 7-2-1 (2-1 UAA)

This week: 7 p.m. Thursday, Oct. 11, vs. Rollins ( Fla.); 8 p.m., Francis Field

Women’s soccer splits pair of UAA matches

The 20th-ranked women’s soccer team split a pair of UAA matches, winning at New York University 4-0 before falling to 17th-ranked Emory University 2-1.

Current record: 2-7-2 (0-2 UAA)

This week: 7 p.m. Thursday, Oct. 11, vs. Rollins ( Fla.); 8 p.m., Francis Field

First female law school graduate traced trails for today’s students

Phoebe Wilson Couzins undoubtedly would have been proud of the inroads women have made in the legal profession since she graduated 125 years ago from the School of Law—the school’s and Washington University’s first female graduate.


10:30 a.m.-4:30 p.m. Art workshop. "Personal Journey of Words and Images." (Continues Saturdays through Nov. 20.) Room 212 Bixby Hall. Cost: $100. Class size limited. To register, call 935-6643.

11 a.m.-3 p.m. University College career support. Room 212 Steinberg Hall Aud. 935-7354 or 935-6532.


9 a.m.-noon. College success workshop. "First female law school graduate traced trails for today’s students.

From left: Kathy Lauren, second-year law student and secretary of the Women's Law Caucus (WLC); Professor Susan Appleton, J.D.; Vicky Shusterman, and Associate Professor Karen Porter, J.D., discuss the design of the T-shirts commemorating the 125th anniversary of the School of Law's first female graduate, Phoebe Wilson Couzins, whose portrait is to the right.
Cutting a path to the future

From left: William H. Danforth, chairman of the Board of Trustees and former chancellor; Edward S. Macias, Ph.D., executive vice chancellor and dean of Arts and Sciences; Chancellor Mark R. Wrighton; and Haven Green, Ph.D., chair of the Department of Psychology in Arts and Sciences, cut a ribbon that spans the archway of the new psychology building, which was dedicated Oct. 3. Made of Missouri red granite and limestone in the collegiate Gothic architectural style of the Hilltop Campus, the building was completed in December 1995.

Campus, community join hands in DebateWatch

From left: William P. Darby, Ph.D., coordinator of the greater St. Louis-area DebateWatch efforts, said the groups on Sunday allowed people throughout the St. Louis area to participate in a broader dialogue on the debates and use a larger, more influential public policy and political agendas. "We hope the positive experiences of participants in the first St. Louis-area DebateWatch will encourage them to continue with the project and will spur more people to form their own DebateWatches and to join groups scheduled throughout the region after the vice presidential debate on Wednesday, Oct. 9, and the second presidential debate Wednesday, Oct. 16," said Darby, dean of Arts and Sciences, agreed. "My group was a really nice mix of students and members of the community. We had a great discussion and enjoyed the debate very much," said one member.

Enthusiastic crowds gathered at the John M. Olin School of Business and at the School of Medicine on Sunday, Oct. 6, to watch the debate between President Bill Clinton and former U.S. Sen. Bob Dole. Afterward, the University contingent joined thousands of people nationwide in DebateWatch '96 by forming groups of about a dozen members each to discuss the debate and complete a national questionnaire.

"The discussion in my group was very lively. It's not a one-issue election," said Jarvis DeBerry, a senior in business.

"People can feel strongly about an issue and support a candidate on that and then disagree with the candidate on other issues," DeBerry shared the feeling of many DebateWatchers that although the debate gave participants the chance to hear about issues from the candidates themselves, the candidates didn't always respond directly to the questions asked.

"There were many times that I wished (moderator) Jim Lehrer could have had a buzzer to push so he could interrupt the candidates and say, 'You are not answering the question,'" DeBerry observed.

Olin has been generous supporters — from page 1

The annual Newman brunch to benefit the Catholic Student Center will begin at noon Nov. 3 at the Fraternal Hotel, 1335 S. Lindberg Blvd. The brunch will include a performance by singer and composer Javier Mendoza, who recently signed a publishing contract with Warner Chappell Publishing Co., a member of the Catholic Student Center community, sings regularly in his church and plays in local venues the Spanish music he writes. Washington University's national education arm for the Women's Campaign Fund, will keynote the 1996 Mr. and Mrs. Greenleaf Eliot Society Search Award in Alton, Ill. More than 165 women have studied for advanced degrees at Olin Fellows at Washington University

Margolies-Mezvinsky deliver keynotes at Olin Conference

Margot Margolies-Mezvinsky, president of the Women's Campaign Fund, will keynote the 1996 Mrs. Spencer T. Olin Conference at 4 p.m. Thursday, Oct. 17, in the Olin Student Union. The keynote address also is part of the Assembly Series. The lecture is free and open to the public. The title of Margolies-Mezvinsky's talk reflects the theme of the 1996 Olin Conference — "International Women's Rights: Cross-cultural Perspectives."

As director of the Olin Conference, Margolies-Mezvinsky also will participate in a panel and group discussion from 10 a.m. to noon Oct. 18 in the Women's Building Lounge. Other panel members include Rosa Maria Davila, M.D., assistant professor of psychology; and Keshavarz, Ph.D.

Newman brunch features Javier Mendoza, Pikers

Students associated with the center participate in many social-service activities that aid the elderly, the poor and near and far in St. Louis and the region. Newman provides food for as many as 80 homeless people each Sunday. Other activities include an Urban Plunge retreat in which students live with and spend time helping students in the inner city; an alternative winter break trip to help the poor in Guatemala; and the care of abused, HIV-positive and/or drug-exposed children at Our Little Haven.

For information and reservations, call (314) 725-3358.
John W. Clark, Ph.D., professor of physics in Arts and Sciences, and William H. Dickhoff, Ph.D., associate professor of physics in Arts and Sciences, presented a paper at a project titled "Microscopic Theory of Quantum Transport". The presentation was given in Japan — first at the University of Tokyo's Institute of Industrial Science and then at the Riken Institute's Frontier Research Laboratory in Wako.

For assignment

Michael Serradone, Ph.D., the Benjamin E. Youngberg Professor of Social Development, has been invited to give a presentation at the Ninth International Conference on Social Work Education. Serradone will discuss his research on poverty and its impact on social services.

On press

Paul Michael Lützelter, Ph.D., the Rosa and/Michaud Endowed Chair in Political Science, has been invited to attend the 10th World Congress of Political Science. Lützelter will give a paper on the role of political institutions in the development of modern states.

Guidelines for submitting copy:

Send your full name, complete title, department, phone number, and highest-level degree, along with your email address. Include a copy of your: a) email or letter of your helpfulness to the press; b) letter to the editor; and c) letter to the editor-in-chief. No submission will be accepted after 5 p.m.

W Club's Sports Hall of Fame opens to 10 new members

Washington University's Sports Hall of Fame membership will grow to 63 this fall when eight former athletes, one former coach and one former administrator become members. The five inductees are admitted to the W Club's hall of fame.

This year's inductees are:

• Carl Bauer (swimming coach from 1926-1931): Bauer coached the Bears to Missouri Valley Conference titles in six years before being credited as "the father of age-group swimming," a program he introduced during his 50-year stint with the Missouri Athletic Club.

• Charles Stirling '87 (soccer): The youngest male athlete to gain admittance to the W Club became a star player at Washington University and was a key member of the team that won the NCAA championship in 1987.

• Matt Kriegshauser '60 (basketball): The senior member of the Board of Trustees, Millstone has been a devoted student of basketball and has amassed an average of more than 20 points per game over his four-year career (20.5 in 1953-54).

• Bo Bright '70 (basketball/tennis): A four-year star in basketball and tennis, Bright was named the school's Athlete of the Year before becoming the winningest basketball coach at Appalachian State University (1957 to 1972).

• Kathy (Bersett) Wight '91 (volleyball): Wight, a member of the American and the 1990 American Volleyball Coaches Association Player of the Year, Wight helped lead the Bears to their initial national title in 1989 and a second-place finish in 1990.

The distinguished service recipient is:

• James Lee Johnson Jr., president of the Washington University Student Affairs Council and the University's Student Senate. Johnson has been a student of law at Washington University since 1979 to 1981 and has served on the board of trustees of the University of Tennessee since 1981.

• Robert H. Levis II, co-founder of the Robert H. Levis II Family Foundation. Johnson is a member of the board of trustees of the William Greenleaf Eliot Society, a national program working to improve poverty, and a member of the Allen, Wood and Godfrey Corp.

Surviving, in addition to his husband, are four daughters, Gladys Pflug of Alton, Ill., and the Levis family of University City, Mo.; Sara Phy of Washington, D.C.; and the Levis family of St. Louis, Ill.; and eight grandchildren. The family requests that donations be made to the Robert H. Levis II Family Foundation.
Trustees vote to increase number of graduate student representatives to two

At its meeting Friday, Oct. 4, the Washington University Board of Trustees voted to increase the number of graduate student representatives on the board from one to two, effective in June 1998. The trustees heard reports from standing committees and the chancellor on the projects that have occurred since the last trustees meeting in July.

In his remarks, Chancellor Mark S. Wrighton announced that Gloria W. White, chancellor emerita of the Upward Bound Program, will help identify candidates to succeed her on July 1, 1997. (See story on page 11.)

When the trustees named a second non-voting graduate student to the board, the process will begin with the annual nomination of four graduate students by the Professional and Graduate Student Coordinating Committee. The committee, which will meet twice during the year, will select two of the nominees as representatives to the board.

Wrighton also commented on the recent appointment of Theodore J. Cicero, Ph.D., as vice chancellor for research, noting his role in the new position of vice chancellor for research and development. Cicero will work to ensure the University's current research funding and to improve and diversify new research efforts.

Wrighton said that the freshman class size is 1,296 — one of the largest freshman enrollments in history. The class represents nearly all states, and 22.6 percent of the freshmen are minority students and 7 percent are international. The freshmen are up by 6 percent from the top 20 percent of their high school class and 4 percent from the top 5 percent. More than 11,270 applications for admission were received.

Gloria W. White: one of the key people over the last quarter-century — from page 1

Gloria W. White said the International Advisory Council on Asia will hold its first meeting Nov. 18-19, 1997, in Singapore.

Wrighton said that the State of Missouri American Red Cross, and serves on the boards of the National Center for Atmospheric Research, the American Meteorological Society and Goodwill Industries of Missouri.

She has been active in Delta Sigma Theta Sorority, a public service organization in gap protection, since 1952. Her work with the sorority includes serving as president of the St. Louis Alumnae Chapter and serves on the boards of the National Center for Atmospheric Research, the American Meteorological Society and Goodwill Industries of Missouri.

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