Dr. Warren H. Cole to Give Annual J. G. Probstein Lecture

Dr. Warren H. Cole, Emeritus Professor and Head of the Department of Surgery at the University of Illinois College of Medicine, will be the 3rd Annual J. G. Probstein Visiting Professor of Surgery, March 9-11, at Jewish Hospital.

He is an honorary Fellow at both the Royal College of Surgeons of England and of Edinburgh.

Dr. Cole was associate professor of surgery at Washington University School of Medicine before he was appointed professor and head of the Department of Surgery at the University of Illinois College of Medicine (1936-1966).

Developed Techniques

Dr. Cole is credited with developing surgical techniques to minimize the cellular spread of cancer. He and Dr. Evarts Graham, formerly professor and chairman of the Department of Surgery at Washington University Medical School, developed cholecystography (a technique of visualizing the gall bladder by means of x-rays).

Dr. Cole has held the following positions: Chairman of the American Board of Surgery (1951-53); member of the Joint Committee on Accreditation of Hospitals (1955-57); member of the Board of Scientific Consultants, Sloan-Kettering Institute (1957-Present); Chairman of the Conference Committee on Graduate Training (1957-59) and consultant in surgery to the Surgeon General, Department of the Army (1964).

Many Offices

He is on the editorial board of 7 national journals, and a member of numerous societies.

Dr. Cole has been the president and head of other offices in the following organizations: American Cancer Society, American College of Surgeons, American Geriatrics Society, American Surgical Association, Society for Surgery of the Alimentary Tract, Society of University Surgeons, and Western Surgical Association.

Jewish Hospital Provides $1.3 Million Free Care

Jewish Hospital provided approximately 1.3 million dollars in free care to indigent patients in the St. Louis area in 1966. Dr. A. Gee, executive director, announced recently. The total of $1,288,099 included medical expenses for service patients in the acute division, chronic division, rehabilitation, psychiatry, outpatient clinic, and the home care division. The home care program has an average case load of 300 patients.

The 508-bed, non-sectarian hospital receives funds for indigent care from the United Fund, the Jewish Federation, endowment funds, and individual contributions.

The hospital operating expenses for 1966 were $9,279,667; the operating income was $8,608,984. Even after applying various community support funds, the deficit for the year of operation was $11,933.

The 1967 budget is estimated at more than $10 million dollars.

Last year the hospital admitted 15,767 patients; in addition, a total of 2,241 babies were born at the hospital during the year.

The Aaron Woldheim Clinic and Emergency Rooms had a total of 41,729 visits; the Home Care Division provided 17,948 days of home care.

Surgical operations during the year totaled 6,015; there were 44,495 laboratory examinations and 45,059 radiologic procedures performed.

A COMMUNITY PUBLICATION OF
THE JEWISH HOSPITAL OF ST. LOUIS
216 S. KINGSHIGHWAY, ST. LOUIS, MO. 63110
Vol. 16 — No. 2
FEBRUARY, 1967

11 Members Re-elected to Hospital Board

Eleven members of the Jewish Hospital Board of Directors were re-elected at the 66th Annual Meeting of the Jewish Federation of St. Louis. The Board of Directors of the Hospital re-elected the existing officers at its meeting on February 16.


A CHECK FOR $110,000 was presented by Mrs. Harry W. Leeb, general chairman of the 1967 Jewish Hospital Auxiliary Clown Ball, to Joseph F. Ruwitch, president of the Jewish Hospital Board of Directors. The money represents the proceeds of the Ball held on January 21 at the Chase-Park Plaza Hotel and will go to establish a new medical intensive care unit at Jewish Hospital. All expenses of the gala were underwritten by Charles H. Yssel, Dr. Monroe Arronow, standing left, president of the Medical Staff, and Mrs. Edwin G. Shifrin, (standing right), president of the Auxiliary, attended the presentation.

Auxiliary Establishes New Intensive Care Unit

Levy Families Give $10,000 to Unrestricted Endowment Fund

Mr. and Mrs. Willard L. Levy and their families have recently pledged $10,000 to the Jewish Hospital Unrestricted Endowment Fund.

Dr. Wayne H. Cole, Emeritus Professor and Head of the Department of Surgery at the University of Illinois College of Medicine, will be the 3rd Annual J. G. Probstein Visiting Professor of Surgery, March 9-11, at Jewish Hospital.

He is an honorary Fellow at both the Royal College of Surgeons of England and of Edinburgh.

Prize Winner

Dr. Cole was co-winner of the Leonard Research Prize for development of cholecystography. He also received a distinguished service award from Washington University (1953); and was awarded the Radiologic Society of North America Gold Medal “in recognition of achievement in the Science of Radiology” (1960). Dr. Cole was named “Chicagoan of the Year in Medicine” in 1964.

The annual visiting professorship is made possible by a gift from Mr. and Mrs. Leon Leon- son, and their daughter, Mrs. Ira L. Wagner, as a tribute to Dr. Probstein.

Dr. Probstein

Dr. J. G. Probstein, a member of the Jewish Hospital Medical Staff for 43 years, graduated from Loyola University Medical School, Chicago, Illinois, and in- ternal at New Grant Hospital in Chicago. From 1946-57 he was Director of Surgery at the Hospital. He has also been associate professor of surgery at Washington University School of Medicine, and assistant professor of anatomy at Washington Univer- sity Dental School.

Dr. Probstein has been active in the Jewish Community for the past 40 years. He has been instru- mental in raising funds for re- search at Jewish Hospital, and in founding six scholarships at the Jewish Hospital School of Nursing.

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Willard L. Levy is a member of the Board of Directors of Jewish Hospital and is past presi- dent and member of the Board of Directors of the Jewish Federation of St. Louis; a member of the National Executive Board of the American Jewish Committee; chairman of the Mayor’s Com- mittee for Municipal Hospital Development, a member of the Board of Directors of the United Fund; and a member of the Board of Directors of the Spanish Pa- vilion Foundation. He is a gradu- ate of the University of Penn- sylvania, Wharton School of Business. He and his wife, the former Alice Rudolph, have four children: Mrs. Richard A. Lipp- man (Elma), Mrs. Gerhard Petzall (Jill), a son, David and another daughter, Liz.

John Levy is the Executive Vice President and General Manager of the Angelica Uni- form Company. He has an A.B. degree from Yale University (1939) and an M.B.A. from Har- vard Business School. Mr. Levy is a member of the Board of the JCCA, the Jewish Employment Vocational Service, John Bur- roughs School, and Work Opportu- nities Unlimited; and is a past chairman of the local chapter of the American Jewish Committee. He and his wife, the former Sally Seassongod, have three children: John D., Jr., Diane, and Mont.
Institute on "Nursing Care for the Chronically Ill Aged"...
Leonard J. Rosen, D.D.S., attended the International Health Conference at The Hague, Netherlands. The subject of the meeting was "Fluoridation Studies." Sol Londe, M.D., attended a special symposium at the University of Michigan at Ann Arbor on December 3, 1966. The topic of discussion was "Sodium — Angiotensive Review and Hypertension." Grayson Carroll, M.D., attended a discussion on sexual problems at the meeting of the St. Louis Urological Association.

B. Y. Alvis, M.D., attended a meeting of the St. Louis Ophthalmological Society for a discussion on recent developments in ophthalmology.

Samuel D. Soule, M.D., heard a discussion on "Growth Hormone" at a meeting of the New York Academy of Sciences held in New York City in November.

Ronald W. Barnet, M.D., attended a two-day symposium on hypnosis. She also recently attended an all-day symposium at Washington University on pollution.

Arvin R. Crippen, M.D., attended a meeting of the Jewish Hospital Psychiatric Staff and heard a discussion "The Development of the Concept of Primal Repression in Freud's Writings." M. Norman Orgel, M.D., attended a meeting in New York of the American Social Health Association of the American College of Chest Physicians.

Moisey E. Shopper, M.D., attended the American Psychoanalytic Association meeting in New York in December, 1966. The topic was "Psychoanalytic Treatment of Adolescents, Psychoanalytic Theory and Adoption".


Louis Althuhler, D.D.S., published a paper "Use of Electrosurgery in Oral Biopsies" at a meeting of the American Dental Association in Dallas, Texas.

J. S. Grosby, D.D.S., was reappointed the chairman of the Clayton Health Commission for 1967.

Jack R. Eidelman, M.D., attended a meeting of the American Academy of Periodontology in San Antonio, Texas. Dr. Snitzer also attended a meeting of the Midwest Society of Periodontology in Chicago.

Kenneth O. Green, M.D., attended a Chicago meeting of the American College of Chest Physicians in New York.

Edward Maxie, M.D., was chairman of a clinical session at a meeting of the American Heart Association in New York City. This month, Dr. Maxie participated on a panel on "Electrocardiography" at the American College of Cardiology in Las Vegas, Nevada.

Leon Fox, M.D., attended a meeting of the American Academy of Orthopedic Surgeons in San Francisco, California. Shreve Johnson, D.M.D., attended a meeting of the Minnesota State Medical Society in St. Paul. Dr. Harris addressed the national convention of the Jamaican Dental Association in Kingston, Jamaica.

Ronald W. Barnett, M.D., attended a Colloquium on "Electrocardiography" at the University of Michigan at Ann Arbor on December 22, 1966, on "Children's Dentistry and the General Practice." Ronald W. Barnett, M.D., attended a Colloquium on "Electrocardiography" at the University of Michigan at Ann Arbor on December 22, 1966, on "Children's Dentistry and the General Practice."

J. G. Probstein, M.D., attended the International Society of Surgeons meeting in New York.

Alfred Goldman, M.D., attended a meeting of the International College of Chest Physicians in Copenhagen, Denmark.

Calvin Weiss, D.D.S., attended a meeting of the Minnesota State Dental Association in Minneapolis, Minnesota.

C. U. Steinberg, M.D., participated in a workshop for 30 invited experts at the Albert Einstein Medical Center in New York City. The purpose of the meeting was to educate medical students on rehabilitation medicine. The meeting was sponsored by the Commission on Education on Physical Medicine and Rehabilitation.

Edward Maxie, M.D., was the chairman of the Annual Meeting of the American Heart Association in New York City.

The purpose of the meeting was to educate medical students on rehabilitation medicine. The meeting was sponsored by the Commission on Education on Physical Medicine and Rehabilitation.

Kenneth O. Green, M.D., attended a Chicago meeting of the American Academy of Dermatology.

Dr. L. J. Jackson, M.D., attended a meeting of the American Academy of Dermatology in Miami Beach, Florida. Dr. Halpern met with other members of the Nomenclature Committee (of which he was a member) at the annual meeting of the American Academy of Dermatology.

J. S. Grosby, D.D.S., was reappointed the chairman of the Clayton Health Commission for 1967.

Robert S. Simon, D.D.S., attended a Collaborative Glaucoma Study meeting in New York. Dr. Simon also attended a meeting of the American Academy of Oral Biopsies at a meeting of the American Dental Association in Dallas, Texas.

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The Committee's role is to study in detail, on a continuous basis, certain ill-characterized, often unknown and unclassified bacteria. It is international in scope, has 13 members from 8 countries (U.S., France, England, Romania, Belgium, East Germany, West Germany, Japan) and the laboratories, headed by its members, are designated as reference laboratories for their respective countries. Dr. Sonnenwirth's laboratory at the Jewish Hospital of St. Louis is one of six reference laboratories in the United States and the Western Hemisphere and one of thirteen in the world.

Selection of the Microbiology Laboratory of the Jewish Hospital as a reference laboratory is a signal honor and is due both to the support of his work by the Hospital and the faithful assistance of his laboratory personnel, some of whom have been working with him for periods ranging from 7 to 12 years.

Continued support by the Hospital, outside agencies and closer cooperation with Washington University School of Medicine, where Dr. Sonnenwirth holds the rank of Assistant Professor, will enable the Microbiology Laboratory to fulfill this important role entrusted to it.

Dr. Goldstein has participated in a symposium “Hearing Disorders in Children” held January 19 and 20, at the University of Oklahoma School of Medicine, Oklahoma City.

The cardiac arrest is fatal if nothing is done within three to four minutes.

“At the conference, the patient suffers from a cardiac arrest after a heart attack, this means that the person has a bad heart to begin with, and even if you change the rhythm back to normal, the chances are overwhelming that the episode will be repeated. We have actually resuscitated people as many as 20 to 30 times.

“Success in the operating room is much higher. People who have cardiac arrests during surgery are under constant watch; also, they usually have normal hearts. The survival rate here is 75%.

“We’re pleased with our success rate with cardiac arrests. It was just a few years ago that a patient who suffered a cardiac arrest was considered dead. Now we know there is always a chance that he can be revived.

“With the opening of our new intensive care unit, we will be able to concentrate the patients who are most likely to suffer cardiac arrests into one well-organized area. We have hopes that this will set new standards of success in treatment of cardiac arrests.

The St. Louis Heart Association has set up a committee, of which Dr. Zimmerman is chairman, which proposes to institute a program of cardiac-pulmonary resuscitation for doctors, nurses, and lay groups, including police and firemen.

The police and firemen are often first on the scene involving heart attacks and cardiac arrests.

Dr. Zimmerman stated, “Proper training will improve the patients’ chances in both types of cases. I hope that the police and firemen training can be carried out.”
The 1967 Clover Ball
and don’t let it be said that women can’t keep a secret. For 18 months, we’ve known that Mr. and Mrs. Charles H. Yalem were your Clover Ball host and hostess. The entire proceeds from the 1967 Clover Ball will go to establish the new Medical Intensive Care Unit.
0,000 Raised at Clover Ball

With Hospital Auxiliary Clover Ball a success! Guests at the Ball numbered 1,000,000 in proceeds to be used for new Medical Intensive Care Unit at Jewish Hospital.

H. Yalem presented Mrs. Harry W. Loeb, chairman of the Ball Committee, with a check for $100,000 raised at Clover Ball.

Tonight brings yet another magnificent benefit to the entire St. Louis community.

Mrs. Loeb said, "Mr. and Mrs. Yalem are your Clover Ball host and hostess. Mrs. Yalem's name is closely associated with the Clover name, and tonight brings yet another magnificent benefit to the entire St. Louis community."

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The orchestra and arrangements were directed by Mrs. Joseph F. Ruwitch, chairman. Reservations and seating were handled by Mrs. Arthur A. Scharff, Jr., as the chairman; Mrs. Herbert M. Carp, vice-chairman.

Mrs. Milton H. Tucker was chairman of the invitations committee with Mrs. Walter G. Stern, chairman of the addressing and mailing committee. Mrs. Warner A. Isaacs took care of any telephone arrangements necessary for the Ball. Souvenirs were selected by Mrs. Eric P. Newman's committee; wrapped by Mrs. M. Erwin Bry, Jr., and delivered by Mrs. Marvin B. Schmidt and Mrs. Al Serkes, co-chairmen.

Mrs. Eugene Glick was chairman of table souvenirs; Mr. Robert L. Wolfson was in charge of liquor; Mr. Robert L. Wolfson was in charge of liquor.

Advisors to the Ball Committee included Mrs. Edward F. Schweich, Mrs. Edwin G. Shifrin, Mrs. Sydney M. Shoenberg, Jr., Mrs. Earl Susman and Mrs. Sander B. Zwick.
David A. Gee, executive director, drew the names of the lucky winners for the Clover Ball surprises. They included:

— A trip for two to the Dunes, Las Vegas, Nevada, donated by Charles Rich, with transportation by an anonymous donor — won by Mr. John M. Shoenberg.

— A $550 portrait with $100 custom gold leaf from Lou Charno — won by Mr. Theodore Birke.

— A Jasmine white fur piece, donated by the Schimmel Fur Company — won by Mrs. Dan Siegel.

— A Zenith color television set donated by Stanley Hollander, Hollander and Company — won by Mr. Harris J. Frank.

— A Sophie original given by Saks Fifth Avenue — won by Mr. Willard L. Levy.

— A $250 gift certificate from Richelle Gallery — won by Mr. Arthur A. Scharff, Jr.

— A $150 gift certificate from J. Rodrick's — won by Mr. William Greenstein.

— A room at the Hotel Fontainebleau, Miami Beach, Florida, for a week, donated by Leroy Blitz, of Blitz World-Wide Travel Service, Inc. — won by Dr. Morris Alex.

— A “Jewel” donated by Elicht B. Heffern, Inc. — won by Mrs. William M. Livingston.

— A pair of Georgian Sheffield Candlesticks from the Warfield Shops, Inc. — won by Mr. Ralph Treiman.

— An imported gold and silver beaded evening bag from Montaldo's — won by Mrs. Norman W. Drey.

— A hairpiece — won by Mrs. Sam L. Demoff from Buddy Walton, Park-Plaza Beauty Salon.

— A man's solid gold wristwatch from Jason Kawin — won by Mr. Alan B. Lewin.
Contributions to Jewish Hospital Funds

The first two columns of Tribute Fund Honors are for the period October 1, 1966, through November 15, 1966. Any contribution made during this period will be listed in the next issue; but lack of space prevented this.

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Rising Hospital Costs Estimated as Largest Single Increase in Economy

Jewish Hospital recently reported estimated operating costs of $10 million dollars for 1967 . . . a rise of $1 million over the 1966 budget.

In an effort to interpret the rising cost of hospital care throughout the nation the following article has been prepared for "216" readers, based on an interview with David A. Gee, executive director. (Editor)

During 1967 more than 25 million Americans will be hospitalized, rising costs on their backs. Why are they paying more and more each year for what appears to be the same services, the same level of care?

Today hospital costs represent the single largest increase in the nation's economy, having risen more than 140 percent over the 1959 cost index, and more than three times higher than the 1939 index.

The explosion that took place beginning with the advent of Medicare, has resulted in a nation-wide range of increases in costs of service for an average 11 percent rise and others as much as 22 percent. Why is this happening? Because persons are manifold and complex.

Labor Costs

One of the answers is the ever increasing cost of labor. At the present time hospital employees represent 61.9 percent of all hospital operating costs. Now that hospitals have been included in the Federal Wage Hour Law, these costs will continue upward until hospital employee salaries are equivalent to salaries paid by industry. The present tight labor market pushes competitive pay levels up, particularly in teaching hospitals, where there is already a shortage of personnel.

For many years hospitals employed medical assistants who were em- ployed primarily by altruistic goals and dedication to a cause. Today a very different picture exists. The persons who are highly educated and skilled to perform scientific tasks with precision and a sense of responsibility.

Nursing personnel comprise almost half of the total hospital staff. Since World War II nursing salaries have tripled, and they will continue to increase in view of the nation wide shortage of registered nurses.

Another reason for cost increases can be related to the general price spiral in our national economy. In the past year food costs have increased 6 percent; medical, pharmaceutical and surgical supplies are up 12 percent;

Medicare has added to the increased cost of operation. Jewish Hospital has added seven new employees in the Business Office and Medi- cal Records Department just to keep up with processing of forms and records required under this federal program.

Around-the Clock Operation

In evaluating hospital operating costs, many people do not stop to consider the fact that a hospital work week consists of 168 hours, whereas most indus- tries and businesses operate on a 40 hour week. This means that it is four times as expensive to operate a hospital as opposed to a regular business.

In the face of increases, the patient himself suffers from a "conflict of interest." He wants the very best of life-saving care available in 1967 but at 1940 prices. He argues that hospitals are inefficiently run, but overlooks some of the serious problems built into their operation. These include the necessity of providing 24-hour standby services with highly paid skilled personnel available on a round-the-to serve basis. Expensive, sophisticated equipment is used when the patient needs it rather than at a time when a hospital might gain the highest productivity (and lowered cost from the equipment.)

Hospitals are constantly striv- ing to satisfy the needs of the professional staff in maintaining the highest quality of patient care, and employing every management technique to see that expenses do not get out of hand. At Jewish Hospital, costs are the subject of continual analysis. Some of the techniques employed to keep expenses at a manageable level are: increased use of auto- mation, participation in group purchasing, electronic data pro- cessing, a new wage administrat- ion program, evaluation by out- side management consultants, and an extremely thorough budgetary review by members of the Board of Directors.

Cost Comparisons

Jewish Hospital is presently participating in the American Hospital Association program which provides statistical compar- ison between hospitals of similar size and scope of service. In comparison with 43 other teach- ing hospitals, Jewish Hospital consistently shows lower cost expenditures and greater produc- tivity in virtually all of the studied categories.

St. Louisans may not like the great increase in hospital costs, but they can still have some measure of comfort in knowing that costs here are substantially below those on the East and West coasts. For example, Mt. Zion Hospital in San Francisco now charges $146 per day for a semi- private room. Mount Sinai Hos- pital in New York charges $26 the same accommodations. Jewish Hospital recently an- nounced room rate increases bringing the semi-private daily service charge to $20.00. As few years ago, despite the great increase in hospital costs, Dr. Milton Rosenau of the University of California, suggested that Americans were probably not spending enough money for hos- pital and health care.

As we enjoy the fruits of good health, our expectations rise on what can be achieved by good health care. Our whole system of health care services become more sophisticated, and we want and expect to receive the most advanced levels of care and service.

The cost of this super-service has been, and will continue to be a shock. Americans will want to decide whether the things they want are really worth the price.

Health Care Legislation

One segment of the popula- tion has already found that it cannot afford the price of being sick; hence, the Medicare Law of 1966, which distributes the health care costs of people age 65 and over, across the entire population.

Title 19 legislation, which will cover another broad spectrum of the population, has already been passed in 20 states and a waiting in the wings to go into action for the balance of the country.

These two programs will only serve to focus more attention on the remainder of the population who represent 64.5 percent of the population that costs here are substantially higher than the 1950 in- portion of the population. This group will find it essential to have both standard and major medical insur- ance programs since the cost of even a relatively minor illness will reach beyond the means of the average wage earner.

"Are there any solutions to the dilemma of public expectation at a price that can be afforded? Yes, there is. Some solutions such as the increased use of ambula- tory care, more rigid control of hospital admissions (probably through a relatively minor illness will reach beyond the means of the average wage earner."

(Continued on Page 12)
Earthquake Casualties Simulated At Drill

A disaster drill scheduled for several months at Jewish Hospital carried far more realism and concern when it took place one day after the destructive tornado that wrecked portions of the St. Louis area on January 26th. There were no patients who stayed at Jewish Hospital who were victims of the tornado. The simulated emergency held the next day was planned to provide hospital personnel experience in handling victims of an earthquake.

The drills are held twice a year at the hospital and the "cause" of the disaster varies each time. Drills cover natural disasters such as floods, tornadoes and earthquakes, and man-made disasters such as bus or train wrecks.

The student nurses of the Hospital acted out the roles of the victims. Their work was so effective, through the use of liberal amounts of capsut and bandages, that sometimes the passersby near the emergency entrance were shocked.

As student nurses were unloaded from emergency vehicles and carried into the building at this last drill, one man asked a hospital employee, "What happened . . . school bus overturned?"

The drill got underway when the telephone operators were notified that a disaster drill was to begin. They were told what the drill was intended to simulate and the expected arrival time of the first group of casualties.

A few minutes after the telephone operators had done their job, approximately 40 people were processed through the emergency entrance to the emergency department, which was simulated.

The first administrative person to arrive on the scene was Julian S. Kolodziej, who acted as top official for the drill.

Joseph F. Ruwitch Appoints Two New Committees

Two new committees have been appointed by Joseph F. Ruwitch, president of the Board of Directors.

Edward B. Greensfelder, a vice-president of the Hospital, is chairman of the Long Range Planning Committee. He is charged with assessing the program needs of Jewish Hospital over the next five, ten and fifteen-year periods.

"With the dramatic changes taking place in health care, an institution quickly retrogrades if it does not renew its goals and aspirations. A viable and complex institution such as a teaching hospital cannot stand still, but must continually look to the future," Mr. Ruwitch said.

Three subcommittees of the Long Range Planning Committee include: A Professional Program Subcommittee, chaired by Mr. Greensfelder; a Finance Subcommittee, chaired by Gordon Scherck; and a Physical Facilities Subcommittee chaired by Lee M. Liberman.

The other committee recently formed is the Patient Care Committee. Members of the Committee include: Brain Lewin, Mrs. Henry L. Franic, Jr., Mrs. Harry Milton, Mrs. Edwin G. Shafrin, Mrs. Jack E. Edlin, Morris Abrams, M.D., I. Jerome Flance, M.D., Ben H. Senturia, M.D., Margaret Loh, R.N., Joseph F. Ruwitch and David A. Geo, ex officio, and Barbara Janes, secretary.

"We have responded in recent years in creating outstanding new facilities (Jewish Hospital, Jewish Community Centers Association, and Jewish Center for the Aged) which are recognized as among the best in their fields, Shenker highlighted. "Other communities have presented this challenge, and we can do it too," Shenker said.

Through mergers, co-operative fund-raising efforts and enlightened budgeting practices, member agencies of the Federation have been able to provide an excellence in service to the Jewish community.

Local Beneficiaries

Local Federation beneficiaries include: The Jewish Hospital of St. Louis; Board of Jewish Education, Jewish Community Centers Association; Jewish Community Relations Council; Jewish Employment and Vocational Service, St. Louis Jewish Light, and the Federation Community Chaplaincy Service.

In 1966, Jewish Hospital received $210,000 from the Jewish Federation. The Jewish Federation raised a total of $1,789,996 in 1966, the funds of which were allocated by the Board as follows: $987,600 to local agencies, $611,500 to overseas agencies, $130,596 to national agencies.

Rising Hospital Costs

"With the dramatic changes taking place in health care, an institution quickly retrogrades if it does not renew its goals and aspirations. A viable and complex institution such as a teaching hospital cannot stand still, but must continually look to the future," Mr. Ruwitch said.

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