BARNES HOSPITAL ANNUAL REPORT
(Including McMillan Hospital, St. Louis Maternity Hospital and Wohl Memorial Hospital, which are conducted by Barnes Hospital for Washington University).

This annual report for 1953 records a year of great effort by every segment of hospital personnel: doctors, nurses, other professional and non-professional employees, trustees, and administration.
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With the blowing of whistles, clanging of bells and the tooting of horns, the new year of 1954 was officially born. It promises to be an interesting one for all of us. Yes, there will be distress and disappointment to many, but there will also be joy and happiness.

At the beginning of each new year many of us make resolutions in the hope that we can in some small way improve our daily living. Far too often the resolutions are broken before the end of the first month. Many times it requires a great deal of courage to keep from breaking them, but surely these promises that we make to ourselves are worth keeping for we have felt the need for them strongly enough to try to make the worthwhile changes in our lives.

The coming year can offer much to those who look for it. What it means to you will depend upon what you put into it. Your actions, your words, and your thoughts will help determine just what kind of a year 1954 will be for you. If we all try just a little harder to improve ourselves and our relationship with other people, the coming year should prove to be a happier one for all of us.
BERNARD BECKER JOINS STAFF

On January 4, Dr. Bernard Becker arrived at Barnes to assume the responsibilities of his new position as Chief of the Department of Ophthalmology.

Prior to accepting this position Dr. Becker was associated with the Wilmer Institute of the Johns Hopkins Hospital in Baltimore as Assistant Professor of Ophthalmology. Dr. Becker has done extensive research in this field. As a Kellogg Fellow he conducted a research on glaucoma and diabetic retinopathy and as a Chalfont Fellow at Wilmer Institute he did research in histochemistry. He received his A.B. degree from Princeton University and his M.D. degree from Harvard University. He received his specialty training at Wilmer Institute. Dr. Becker served in the U.S. Army for three years and held the rank of Captain.

Dr. Becker is married and the father of two children.

MISS ANN VOSE NAMED ASSISTANT SUPERINTENDENT OF NURSES IN W. U. CLINICS

Miss Ann Vose has been named Assistant Superintendent of Nurses in Washington University Clinics, effective January 1, 1954. She replaces Miss Wilda Carson who recently resigned from this position.

Miss Vose received her B.S. in Nursing from Washington University School of Nursing in 1950. After graduation she worked for a short while at Passavant Memorial Hospital in Chicago and returned to the Clinics as a general duty nurse in September of 1951. On January 1, 1953, Miss Vose was promoted to Nursing Supervisor of Washington University Clinics and held this position until she was advanced to her present assignment.

WOHL HOSPITAL OPERATING AT CAPACITY

(room, central supply, pharmacy, linen, store room, kitchen and the myriad other services that a hospital requires are supplied by Barnes Hospital, and it is this, the service and the people, not the bricks and the mortar, that make a hospital a reality.)
BARNES HOSPITAL ANNUAL REPORT
(Continued from page 1)

The effort was great for the reason that, while maintaining the same high quality of patient care in the midst of adjusting to the many changes made necessary by the construction programs of Barnard, Children's, Renard and Wohl Hospitals, more patients were hospitalized in approximately the same number of beds and, except in the medical and house staff, no increase in personnel.

This accomplishment of maintaining the hospital’s primary responsibility and function, that of rendering service to sick and injured patients, required that great care be exercised to maintain the full use of hospital beds. Each hospital in the group continued to operate at capacity, and considerable attention was given to the prompt admission and discharge of patients. Frequently, it was necessary for beds to be placed in the halls or waiting rooms temporarily in order to meet the demand for hospital service.

Barnes Hospital receives no grants from Federal, State or local government. Barnes Hospital’s greatest need is for endowment, especially unrestricted endowment. Only 3.7 per cent of the hospital’s entire income comes from endowment, and from Community Chest and other gifts. In other words, 96.3 per cent of the hospital’s income must be derived from charges to patients.

Over $248,000 of absolutely free care was given to 885 patients who received 12,693 days of care. In addition, a like amount was subsidized to pay-ward patients whose cost of care was more than the rates charged. The physicians on the staff, who are members of the Washington University School of Medicine faculty, also rendered several hundred thousand dollars worth of free professional care.

Improvements in service to the public are in provision of 24-hour administrative coverage. An evening and night administrator covering the period from 4:00 p.m. to 12:00 a.m. and from 12:00 a.m. to 8:00 a.m. became effective December 1, 1953. By this means overall administration has been improved because of continuity of administrative assistance and by better coordination of the complex operation of the hospital. Another improvement in

(Continued on next page)

FIGURE I

<table>
<thead>
<tr>
<th>Patients in Hospital December 3', 1952</th>
<th>547</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patients admitted during 1953</td>
<td>23,948</td>
</tr>
<tr>
<td>Patients treated in 1953</td>
<td>24,495</td>
</tr>
<tr>
<td>Patients discharged in 1953</td>
<td>23,925</td>
</tr>
<tr>
<td>Patients remaining in hospital December 31, 1953</td>
<td>570</td>
</tr>
</tbody>
</table>

(Note: There were 4,058 infants, who received 30,566 days of hospital care born in the hospital during 1953).

Shown above in Figure I is a statement of patients admitted and discharged during the year.
service to the public was in providing 24-hour, 7 day-a-week emergency service through 1953. Emergency care was received by 8,044 patients, not including many others who came to Emergency and were referred to the hospitals or the clinic after quick screening showed they should not be cared for in the emergency unit.

During the year Barnes Hospital, in cooperation with Washington University School of Medicine, has developed three parking lot areas within this Medical Center. These three lots are located north and south of Audubon, east of Euclid, and a large area south of Audubon, west of Euclid. Approximately 280 cars can at present be parked in these areas, which greatly facilitates parking for the medical staff making their rounds, hospital and medical school employees, and patients' families. However, despite the addition of these three lots, an acute parking problem still exists.

Civilian defense operations have continued in Barnes Hospital since there is a possibility of a large number of patients having to be hospitalized at any time. Meetings of the Disaster Committee are held periodically in an attempt to keep abreast of any possible situation which might develop.

Several improvements to the hospital's function and physical plant during the year were made in the continued application of the air line food service to the patients, which releases space formerly used for pantries or serving kitchens. The released space can be used for additional patient beds, examining rooms or office space. Installation of individual ice cube machines on each floor allowed a complete replanning of main kitchen facilities and eliminated the central ice making plant, thus releasing space for the air line food service set-up and a cen-

(Continued on page 10)

FIGURE II

<table>
<thead>
<tr>
<th>Expenses</th>
<th>$ 5,001,617</th>
</tr>
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<tbody>
<tr>
<td>Income</td>
<td>4,758,919</td>
</tr>
<tr>
<td>Net Operative deficit</td>
<td>242,698</td>
</tr>
<tr>
<td>Net income from endowment and other sources</td>
<td>182,217</td>
</tr>
<tr>
<td>Net deficit for the year</td>
<td>60,481</td>
</tr>
</tbody>
</table>

Figure II shows the expense of hospital operation and income received during 1953.

FIGURE III

| Investment in real estate, stocks and bonds | $2,096,273 |
| Hospital buildings, grounds and equipment  | 2,040,212  |
| Current and working assets                 | 988,277    |
| Total assets                                | 5,124,762  |

Figure III contains a summary statement of the assets of Barnes Hospital as of December 31, 1953.
David P. Wohl, Jr., Memorial Hospital opened on November 20, 1953.

Volunteer workers were honored at a tea in March.

Operation Wake-Up was staged in April, 1953.
HIGHLIGHTS OF 1953

Volunteer workers were honored at a tea in March.

Construction on Renard Hospital progressed during 1953.

April, 1953.

Dr. Bradley honored for 25 years of service to Barnes.
PERSONALITY OF THE MONTH

Mary Lee Moore, Nurse Assistant on 600 McMillan, came to work here in January of 1949. She had always wanted to enter the nursing profession, but marriage interrupted her plans. After raising a family of two children, Mary decided that it was time to start thinking about nursing again, so she accepted a position here as a nurse aide.

Mary was born in Columbia, Missouri, and received her education there. A short while after graduation from high school she married her next door neighbor, a childhood sweetheart, and moved to Kansas City. They lived there for a short period of time and then moved to St. Louis. She now has two grandchildren and she is certainly happy to tell you about them at any opportunity. In 1952, Mary was recipient of the “Good Neighbor Award” that is offered by radio station KSTL. One of her former patients entered Mary’s name in the contest for the faithful and valuable service that she had received during her stay here in the hospital.

There are no favorite foods for Mary - she likes them all but, if she would have to choose one, it would probably be coconut cream pie. She doesn’t have much time for hobbies, for any spare time that she might have is usually spent playing with two grandsons.

KNOW YOUR STAFF

Four days after Mrs. Minnie Ford arrived in St. Louis in 1943, she was employed as Assistant Housekeeper in Maternity Hospital and has held this position ever since.

Mrs. Ford was born in Nevada, Missouri, but grew up, one of ten children, in Parsons, Kansas, where her father was engaged in farming. Prior to moving to St. Louis, Mrs. Ford lived in Monroe City, Missouri, and was employed at a produce company where she worked for ten and a half years. She has also worked for two different companies as a P.B.X. operator.

Mrs. Ford lives with her daughter and grandson and says that she has no particular hobbies. She likes all kinds of music but is especially fond of listening to Guy Lombardo. Her favorite food is fried chicken and for sports she chooses basketball.

PERSONALITY OF THE MONTH

(Continued from previous column)

Mary tells us that she likes her work here very much and she gets a great deal of satisfaction from helping her patients in any possible way.

(Continued in next column)
REPORT OF GRAY LADIES ACTIVITIES IN 1953

The annual report of the Gray Lady Service at Barnes Hospital has been submitted by the St. Louis Chapter of the American Red Cross and it shows that during 1953, 6,304¼ hours of service were given by these volunteers who serve our patients so faithfully.

A total of 118 Red Cross Gray Ladies served our hospital during the past year. This includes 53 new volunteers who were trained for service at Barnes during 1953.

Some of the helpful services performed by these volunteers include: accompanying patients to the weekly movies presented by the Volunteer Film Association in 1200 classroom, reading to patients, writing letters for them, distributing books from the patients' library, and making trips to the hospital drug store for patients and nurses. A total of 3,653 items were purchased in 1953 by these volunteers with only being the peak month when they purchased 460 items for our patients. Each Wednesday night 75 - 100 magazines are distributed throughout the hospital. Three nights each week, two Gray Ladies circulate through the nursing divisions with the book cart. These books for the patients' library have been collected by the Gray Ladies to replace obsolete and worn volumes.

The hospital is grateful to these Gray Ladies who have given so freely of their time to perform these valuable services to our patients.

BARNES FAMILY ALBUM

The seven-year-old son of a radio comedian came home with his report card.

"Well, son," asked the radio star, "were you promoted?"

"Better than that, Pop," replied the boy happily, "I was held over for another twenty-six weeks."

On November 12, the insurance representatives and the blood donor appointment secretary moved to their new quarters on the west side of the lobby. They were formerly located in the Admitting Office.
The art of beginning again is one of the fine arts of human life. The whole business of living, in a large degree, is dependent upon our ability to master this art and make use of it. Very few real accomplishments come as the result of a single effort, but usually after many efforts have been repeated.

Most of the first month of a new year has passed into history. For some the new year brings a reminder that we are challenged to use this art in regard to a period of time we call a year. It is an appropriate time, even this late, to ask ourselves what kind of a beginning we made. We can get discouragement from such a question, for the change of the calendar has really made no difference for many. In fact, it is likely that it has not meant too much to most of us. That is life, in a way, for we have a tendency to take so much for granted.

We can be thankful for the fact that the new year has been accepted as something of a turning point by some world leaders who try to carry the responsibility of those they represent. Some important declarations have been made in the direction of world peace, optimistic plans have been announced and international conferences are now in the making. The one who is easily discouraged will say, of course, that all of this is the same as past history and little has happened that we can depend upon. Maybe so, but so long as we have leaders who are willing to begin again there is still hope. Without the art there is little hope.

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being operated by the Mallinckrodt Institute of Radiology, will provide up-to-date facilities for therapy and research. An anonymous donor has provided the additional fifth floor, in which it is planned that the tumor clinic will be located.

With the construction of Renard Hospital, plans for expansion of the Psychiatric Service continued to go forward. The 7-story, 100 bed addition to the hospital group, owned by Washington University and to be operated by the Barnes Trustees, is being constructed partially from the proceeds of grand-in-aid received under the Hill-Burton Act administered in the State of Missouri by the Department of Health and Welfare. Renard Hospital, providing facilities for additional hospital beds, doctor's clinical practice quarters, and laboratories, will front on Audubon Avenue east of Wohl Hospital. Begun in September 1952, it is expected that construction will be completed and the building will be ready for occupancy by late fall in 1954. The bridge leading to Renard Hospital from Audubon and crossing the Wabash Railroad tracks provides additional space for the Barnes Hospital laundry which will be under the bridge extending from Renard Hospital north to the property line. This will permit rearrangement of the laundry so that not only will more space be added but the second floor of the laundry building can be used for medical record storage.

The trustees express their deep appreciation of the combined outstanding efforts of the staff physicians, nurses, and all other personnel. In the face of shortage of space, the heavy load on service facilities, and the continuing nursing shortage, great pride is taken in that the primary function of the hospital -- care of patients -- has been maintained, and, indeed, furthered. The trustees extend their gratitude to the Washington Uni-

Here is the young lady pictured on page 9. She is Mrs. Cornelia S. Knowles, Associate Director of McMillan and Maternity Hospitals. Mrs. Knowles began her career at Barnes in 1924, as a head nurse.

RATE CHANGE ON FEDERAL TAX AND SOCIAL SECURITY

Effective January 1, 1954, the Social Security tax rate increased from $\frac{1}{2}$% to 2% each for the employee and employer. Under the present legislation this rate of 2% will be in effect through the year 1959, when another increase is scheduled.

On the same date the federal income tax rates decreased 10%. This means that the reduction in your withholding tax will amount to approximately 2%.

CHAPLAIN'S CORNER

(Continued from previous page)

It has never been easy to admit mistakes, or even our complacency. A certain amount of this, however, is usually necessary before we learn the art of beginning again. We still have over eleven months this year, and each person has the freedom to decide upon the ways in which they are to be used.
A farmer was trying hard to fill out the railroad claim sheet for a cow that had been killed by a train. He managed to answer all the questions until he came to the last item: "Disposition of carcass." After puzzling over the question for some time, he wrote, "Kind and gentle."

Speaker: "Is there any man in the house who would let his wife be slandered and say nothing? If so, please stand up."

A meek little man rose to his feet.

Speaker: "Do you mean that you would let your wife be slandered and not do anything about it?"

Little Man: "Oh, pardon me. I thought you said slaughtered."

BARNES HOSPITAL ANNUAL REPORT
(Continued from page 11)

University School of Nursing for the training of student nurses, and urge qualified young women to enter this interesting field of endeavor.

Funds are kept in the First National Bank and the Mercantile Trust Company.

TRUSTEES OF BARNES HOSPITAL
A. M. Keller  G. F. Johnston
Ivan Lee Holt, Jr.  J. W. McAfee
A. W. Johnson  E. E. Pershall
E. E. Rand

BARNES GOLF TEAM WINS PFIZER TROPHY

Shown above are Dr. Albert McGinnis, Dr. Albert Tormey, Mr. Wen Smith, representative of Pfizer Laboratories, Dr. Edward Draper, and Dr. William Moncrief. The trophy was presented to Dr. Frank R. Bradley, Director of the Barnes Medical Center, for the Barnes team by Mr. Fred Ruegg, District Manager of the Laboratories. The Pfizer Physicians Golf Tournament, in which all St. Louis hospitals participated, was held in September, 1953.