The Trustees of Barnes Hospital are pleased to report that 1954 was a highly successful year of operation and an outstanding year of accomplishment. The highest number of patients in hospital history was cared for during the year. With more hospital beds at the disposal of our medical staff, the previously long waiting list for entry into the hospital was reduced and patients were admitted more promptly. There are still times when private and semi-private beds are not available when needed.

Barnes Hospital receives no grants from federal, state or local government. Only 4.6 per cent of the hospital’s entire income comes from endowment, Community (Continued on page 3)

Barnes Hospital will begin operation of a 3-year diploma course in nursing in July, and is already enrolling students. Washington University is winding up its nurses education programs except for graduate nursing education.

The announcement was made in a joint statement by university Chancellor Ethan A. H. Shepley and Dr. F. R. Bradley, Director of Barnes.

Washington University's School of Nursing will continue its diploma program only until all present students have completed their course. Possibility of continuing a slightly changed basic degree course is being studies, Mr. Shepley said. He added that the university will concentrate on graduate nursing education for the time being.

Miss Ann Campbell, as Director of Nursing Service and Nursing Education, will head the Barnes school, with Miss Elizabeth McIntosh as Associate Director of Nursing Education.
Barnes Hospital is in the process of revising the disaster plan for the entire medical center. Within the next few months a revised plan will be issued by Administration which will be used in the event of any large scale disaster, such as tornado, train wreck or explosion.

One of the provisions of the disaster plan is to keep unauthorized individuals out of the hospital and clinic buildings in the event that the plan is put into operation. Cooperation has been pledged by the St. Louis Police Department to man all of the outside doors. To enter the hospitals or clinics in the event the plan is put into operation, an identifying card will be necessary. This disaster card will be issued to all employees within the next two months. Please carry it with you at all times, because the uniformed officer at the door will not know you as an individual.

NEW OFFICERS FOR HOSPITAL COUNCIL

At the annual meeting of the Greater St. Louis Hospital Council held at the Missouri Pacific Hospital on January 11, two associate directors of our medical center were elected to offices.

Harry E. Panhorst, associate director of Washington University Clinics, was named second vice-president, and Mrs. Cornelia S. Knowles, associate director of McMillan Hospital, was elected treasurer.

Other officers elected are Sister Mary Brendan, administrator of St. John’s Hospital, president; Dr. Walter E. Hennerich, hospital commissioner of St. Louis, first vice-president; Mrs. Addie Mullins, administrator of Christian Hospital, secretary.
BARNES HOSPITAL ANNUAL REPORT
(Continued from page 1)

Chest, and other gifts. 95.4 per cent of the hospital's income must be derived from hospital operation.

Approximately $350,000 of absolutely free care was given to 1,229 patients who received 16,704 days of care. In addition, a like amount was subsidized to pay-ward patients whose cost of care was more than the rates charged. The physicians on the staff, who are members of the Washington University School of Medicine faculty, also rendered several hundred thousand dollars worth of free professional care.

The hospital's primary function, which has remained the same over the years, is the care of the sick and injured, and the teaching, research, and diagnostic functions essential thereto. Teaching of professional and non-professional personnel, a necessary function in order to care for patients, has become a major consideration in operating the hospital. The quality of patient care is reflected by the type of teaching which is done within the institution. Interns, residents, dietitians, and social workers must receive special training which varies with the type of practice in which each is engaged. Nurse aides, orderlies, dietary aides, and all other auxiliary personnel must be trained, either through formal educational programs or on-the-job training.

For the past several years, attention has been given to the education of the student nurse and to the shortage which exists in the nursing field. After study by Washington University and the Trustees, it was decided that Barnes Hospital will operate the three-year diploma course beginning in July, 1955, with the first course to begin September, 1955, and Washington University will continue to operate the graduate course in nursing leading to the Bachelor of Science degree in the specialties of medicine, surgery, pediatrics, and psychiatry. In closing out the three-year diploma course and the basic degree course given by the Washington University School of Nursing, which will cover a period of two school years, Washington University will award a diploma and degree to all students upon graduation. Barnes Hospital School of Nursing is now enrolling students in the three-year diploma course for the school year beginning September, 1955, and urge qualified young women to enter this interesting field. Upon graduation, students will receive (Continued on page 4)

<table>
<thead>
<tr>
<th>FIGURE I</th>
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<tbody>
<tr>
<td>Patients in Hospital December 31, 1953.</td>
</tr>
<tr>
<td>Patients admitted during 1954.</td>
</tr>
<tr>
<td>Patients treated in 1954.</td>
</tr>
<tr>
<td>Patients discharged in 1954.</td>
</tr>
<tr>
<td>Patients remaining in hospital December 31, 1954.</td>
</tr>
</tbody>
</table>

(Note: There were 4,341 infants, who received 30,671 days of hospital care born in the hospital during 1954).

Shown above in Figure I is a statement of patients admitted and discharged during the year.
their diplomas from the Barnes Hospital. A formal program for the training of nurse aides was begun in Barnes Hospital on June 28. The program is of 52 weeks' duration and classroom instruction is augmented by supervised practice in the hospital wards. The first class, with 15 enrolled, has proved to be a worthwhile venture in the training of non-professional nursing personnel. A second class will begin in February, 1955.

"Airline food service", an innovation started by this medical center, has proved so successful that it has been extended to 14 nursing divisions to date. By this method, food is served more quickly than in the past, and the temperature control is more effective. This method eliminates the serving pantries, and the space vacated provides semi-private patient beds or conversion to other purposes. On division 3400, the serving pantry was converted into a combination laboratory and conference room for use by the medical house staff and staff physicians for clinical conferences with medical students and selected laboratory work performed by students. Many hospitals are now installing "airline food service", and their representatives from over the country visit Barnes Hospital to study its method.

Construction of and occupying new hospital facilities was a matter of vital concern during 1954. Opening of Wohl Hospital, which received its first patient on November 20, 1953, adds 77 beds to help meet the growing demands made evident in the past by long waiting lists for patient entry into the hospital. Wohl Hospital also makes possible more laboratory space (Continued on page 5)

<table>
<thead>
<tr>
<th>FIGURE II</th>
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<tbody>
<tr>
<td>Expenses........................................... $ 5,657,261.79</td>
</tr>
<tr>
<td>Income............................................. 5,325,303.51</td>
</tr>
<tr>
<td>Net operating deficit............................ 331,958.28</td>
</tr>
<tr>
<td>Net income from endowment and other sources..... 247,777.59</td>
</tr>
<tr>
<td>Net deficit for the year.......................... 84,180.69</td>
</tr>
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</table>

Figure II shows the expense of hospital operation and income received during 1954.

<table>
<thead>
<tr>
<th>FIGURE III</th>
</tr>
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<tbody>
<tr>
<td>Investment in real estate, stocks and bonds...... $ 2,219,539</td>
</tr>
<tr>
<td>Hospital buildings, grounds and equipment........ 2,040,212</td>
</tr>
<tr>
<td>Current and working assets........................ 982,665</td>
</tr>
<tr>
<td>Total assets....................................... 5,242,416</td>
</tr>
</tbody>
</table>

Figure III contains a summary statement of the assets of Barnes Hospital as of December 31, 1954.
for applied research and additional classroom space for teaching. Space previously used in Barnes Hospital for teaching is now available for additional interns' quarters.

Barnard Free Skin and Cancer Hospital was opened for the admission of patients on October 11, 1954, and formal dedication ceremonies were held on October 13. The Directors of Barnard Hospital designated the Trustees of Barnes Hospital as their agent to manage and operate those parts of the hospital devoted to hospital purposes. The two patient floors increase the bed capacity of this center by 40.

Construction of Renard Hospital is nearing completion, and this newest unit should be ready for occupancy early in 1955. It will house the psychiatric department of the center and will increase the bed capacity by 100. Completion of Renard Hospital provided a 40-car parking lot, badly needed for part-time medical staff, in the area located between Washington University Clinics and Renard Hospital. There are presently 384 marked parking places on all lots and still a grave parking problem remains.

The Trustees express their sincere thanks to the Community Chest of St. Louis and St. Louis County and to the citizens whose gifts to the Chest made possible financial help to these hospitals. They are most grateful for the interest of the officers of the John A. Hartford Foundation displayed in the hospital and of the grant by the Foundation amounting to $80,628 for the care of free patients suffering from severe burns. This grant will make it possible for the hospital to provide care for burn patients for which the hospital has no funds, especially for non-resident patients. They also express their appreciation and thanks for the combined outstanding efforts of the staff physicians, nurses, and all other personnel, including Red Cross Gray Ladies.

Funds are kept in the First National Bank and the Mercantile Trust Company.

Attached to your payroll check issued on January 21, you will find your withholding statement of wages for 1954. One copy of this must be attached to your 1954 income tax return.

The Treasury Department has made several changes in the return forms for 1954. Form 1040A has been simplified and shortened so that with the minimum amount of information from you the Internal Revenue Service will compute your tax.

Form 1040, which also contains some changes, must be used by persons whose income was more than $5000 or who had income of more than $100 not subject to withholding tax, or by those who wish to itemize their deductions.

If you have not received your tax form through the mail, a limited supply is available in the Personnel Office. Returns must be filed by April 15, 1955.
PERSONALITY OF THE MONTH

Our personality this month is a very familiar face to all the patrons of the McMillan Lunch Counter, better known as "The Chocolate Shop" to our employees. She is none other than Mary Sue Milburn, who has served there as supervisor since December, 1950. In addition to her supervisory work, Mary Sue takes her turn at being cashier in the Chocolate Shop two days during the week as well as pitching in wherever her services are needed.

Mary Sue was born in Pocahontas, Arkansas, and received her schooling there. Prior to coming to Barnes, her working career had given her a chance to do a little traveling. She worked as a cook on a boat that traveled the Mississippi; however, after about six months of this she decided that all of that water was not for her. Perhaps her experience as a cook has something to do with one of her hobbies which is collecting recipes. She wouldn't even venture a guess at how many she has collected, but she did tell us that most of them were in the pastry line. Her latest hobby is collecting postage stamps and she has acquired approximately 2000 in the last two years.

Mary Sue is always on duty at 5:30 a.m. to see that everything is in order for opening the Chocolate Shop and, through her efficient manner of supervising in that division, she has become a most valuable employee to our medical center.

MEDICAL RECORD DEPARTMENT MOVES TO BARNARD HOSPITAL

A move was recently completed by the Medical Record Department from the third floor of Barnes Hospital to the first and ground floors of the new Barnard Hospital. The move will allow more room for expansion of facilities in our operating suite and at the same time will provide for more modern and efficient operation of our medical record department.

The first floor of the new location consists of the doctors' dictating room, the record processing area, and the medical record librarian's office. The record processing area contains metal shelving which enables the department to hold records on this floor for one year. After that time they will be transferred to the ground floor where they will remain for three years before they are microfilmed. One part of the first floor will be devoted to the microfilm machine and file cabinets for these records. Much time of this department's personnel will be conserved through the use of a dumb waiter for transporting records between the two floors.

The personnel of the second floor annex of the Barnes Record Room also moved to the new location, although the department will retain that space for the present time.

PERSONALITY OF THE MONTH
(Continued from previous column)

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Mary Sue is always on duty at 5:30 a.m. to see that everything is in order for opening the Chocolate Shop and, through her efficient manner of supervising in that division, she has become a most valuable employee to our medical center.
REPORT OF GRAY LADIES ACTIVITIES FOR 1954

The annual report of the Gray Lady Service at Barnes Hospital has been submitted by the St. Louis Chapter of the American Red Cross and it shows that during 1954, 6,870 hours of service were given by these volunteers who serve our patients so faithfully.

A total of 141 Red Cross Gray Ladies served our hospital during the past year. This includes 65 new volunteers who were trained for service at Barnes during 1954.

Some of the helpful services performed by these volunteers include: accompanying patients to the weekly movies presented by the Volunteer Film Association in 1200 classroom, reading to patients, writing letters for them, distributing books from the patients' library, and making trips to the hospital drug store for the patients and nurses. During the past year the Red Cross Gray Ladies made a total of 8562 shopping trips with June being the peak month when they purchased 1162 items for our patients. Three nights each week the Gray Ladies circulate through the nursing divisions with the book cart. These books for the patients' library have been collected by the Gray Ladies to replace worn and obsolete volumes.

The hospital is grateful to these Gray Ladies who have given so freely of their time to perform these valuable services to our patients.

They say the first man to go on a 40-hour week was Robinson Crusoe. He had all his work done by Friday.

Boy: "Dad, how do they catch lunatics?"
Father: "With face powder, fancy dresses, and pretty smiles, my son."

KNOW YOUR STAFF

You would probably never guess that the young lady pictured above is well noted for her carpentry work. She is Miss Peggy Graham, Head of Barnes Doctors' Office. After leaving the medical center in the evening, Miss Graham can often be found doing repair work around her home. However, she occasionally runs into difficulties. It seems that recently when she painted the house her biggest problem was trying to find a way to get down from the roof of the back porch.

Miss Graham was employed by a dentist as a receptionist for three years and when he went into the service she joined the staff at Barnes Hospital. Her first position here was secretary in the operating room; later she advanced to Barnes Admitting Office; next came the position of receptionist at the information desk, and in August of 1947, she accepted her present position in the Private Doctors' Offices.

Don't let us mislead you into thinking that all of her outside interests are in the carpentry field, for she also does gardening, as well as knitting and sewing. (Continued on page 8)
Ever so often we take note of certain events that cause us to do a bit of thinking. These events do not necessarily change our attitudes, politics, religion, or even our thinking process concerning the matter of daily living. They capture our interest because of the national or international implications that we find in them. Whatever happens, we continue to be individuals who place high value upon our own opinions.

As we view our national scene in the light of religion, it is interesting to note that this first month of the new year has brought three events into focus. All of these came in connection with the opening of the current session of the Congress of the United States. The first was in the opening of the chapel in the Capitol building, completed since the adjournment of the last congress. The chapel is the first of its kind at the seat of our national government, and is designated as "a place for meditation and prayer". It came as the result of a request of members of congress, and it is set aside for their use. It is not open to the public. Three stained glass windows bespeak its message. The first contains a candle, representing The Light of Truth. The second contains a scroll, representing The Sermon on the Mount. The other pictures an open book, representing The Law.

On the morning before the opening of congress, a service of worship was held for congressional members and the President of the United States. The lay participants in the Communion Service were church officials who are members of congress.

The presidential address on "The State of the Union" opened and closed with an emphasis upon the importance of faith. Biblical statements were quoted in appropriate background.

All of this was in 1955, a time of advanced science, invention and discovery.

KNOW YOUR STAFF

(Continued from page 7)

Miss Graham tells us that she enjoys going for long walks, and her favorite sport is baseball. In the culinary line, her choice is fried chicken. It seems that she has several pet peeves, but the most outstanding one is the parking meter around the hospital.

Social Worker at desk to man applying for relief: "Do you owe any back house rent?"

Relief client, drawing himself up to his full height proudly: "Ma'am, we got modern plumbing."

Lawyer: "Now make it brief and to the point - how did the explosion occur?"

Witness: "The engineer was full, and the boiler was empty."

People who wonder where this younger generation is headed would do well to consider where it came from.