

Washington University School of Medicine

Digital Commons@Becker

Washington University Record

Washington University Publications

4-5-2002

Washington University Record, April 5, 2002

Follow this and additional works at: <https://digitalcommons.wustl.edu/record>

Recommended Citation

Washington University Record, April 5, 2002. Bernard Becker Medical Library Archives.
<https://digitalcommons.wustl.edu/record/930>.

This Article is brought to you for free and open access by the Washington University Publications at Digital Commons@Becker. It has been accepted for inclusion in Washington University Record by an authorized administrator of Digital Commons@Becker. For more information, please contact vanam@wustl.edu.

SCHOOL OF MEDICINE
BOX 8132
MEDICAL SCHOOL LIBRARY
PAUL ANDERSON

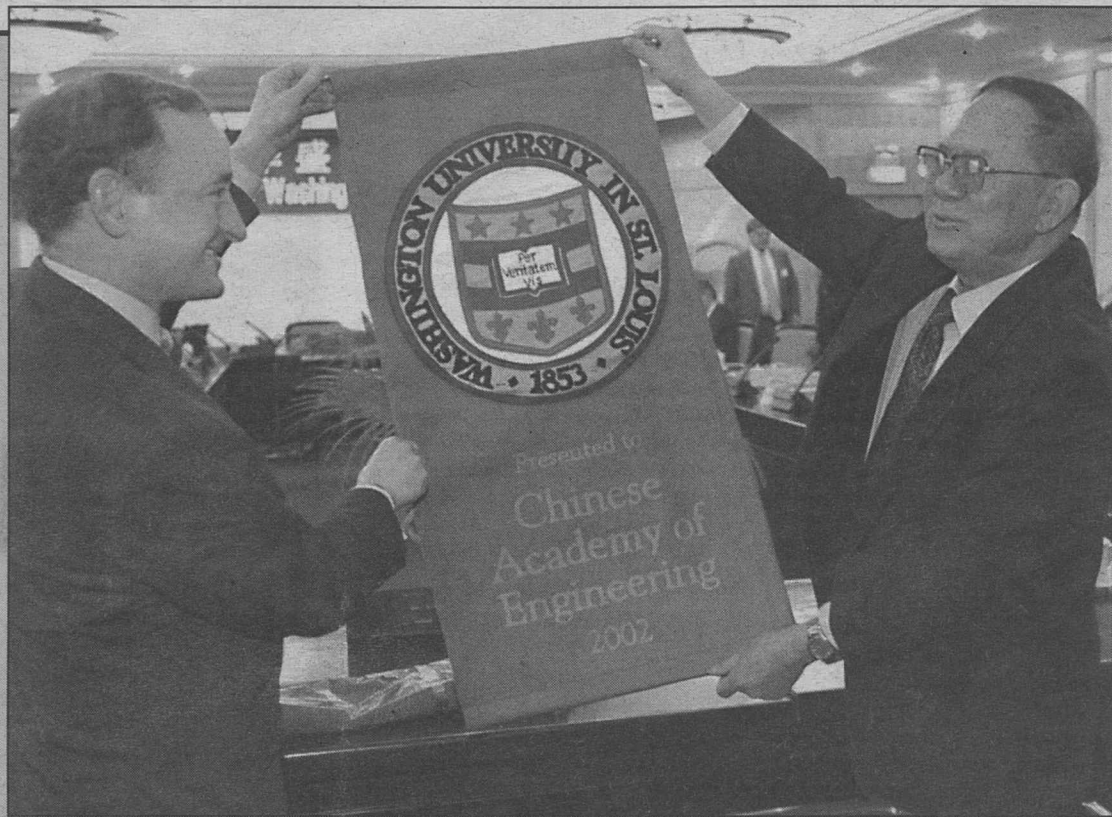
Record

April 5, 2002

Volume 26 No. 27



Washington University in St. Louis



A banner occasion Chancellor Mark S. Wrighton presents a Washington University banner to Song Jian, president of the Chinese Academy of Engineering in Beijing. The University's deans and several other administrators joined the chancellor in traveling to that city and also to Shanghai March 17-24 for the seventh annual International Advisory Council for Asia meeting. Song, a distinguished scientist in research and engineering and an influential science and technology policy-maker in China, is also a distinguished honorary professor of Washington University. The international advisory council, which includes 28 leaders in industry and academia in Asia and the United States, assists the University in strengthening international programs and activities and helps the University increase international recognition and visibility as one of the world's leading research and teaching institutions.

Business acumen Physicians offered new program at Olin School

By ROBERT BATTERSON

A new executive education program for physicians — called "Inside the Business of Medicine" — will be offered by the Olin School of Business.

The program is designed for practicing physicians who want to enhance their financial and business management skills. The first course in the program, "Business and Management Strategies for Medical Practice," is still open for enrollment and meets for four days on two consecutive upcoming weekends in April.

In the first course, physicians will explore the skills and concepts of management strategy as they pertain to the medical market. Participants will develop analytic skills and learn economic tools for understanding the business side of the physician practice. Classes in the program are case-study and discussion based.

After an introduction to the challenges of management, topics covered include: how markets work, change and evolve; why some markets fail to function; how market incentives and insurance interact in health care; when and how firms accumulate market power; and how market position, investments, and organizational structures and processes fit together to create competitive advantage in health care.

George Cesaretti, assistant dean and director of executive education at the Olin School, says the program is unique because it focuses on physicians and their practices.

"Inside the Business of Medicine" is a totally new type of executive education program in health-care management — it's designed with practicing physicians in mind," Cesaretti said.

"The courses in this program will

See Olin, Page 6



Cesaretti

Motorist Assist Program started by University Police

By ANDY CLENDENEN

University Police and parking services have come up with a program to help the daredevils, the forgetful and the just plain unlucky.

A Motorist Assist Program has been implemented to help the University community cope with any small — or large — automotive pitfalls that might occur.

"It's one of those things we had on our agenda, to enhance our customer service to the University community," said Chief of University Police Don Strom.

"By being able to provide those services and responding to those locations, not only can we assist the person, but we are also not leaving them stranded."

Inside

Escort Shuttle Service to extend hours of service for finals. **Page 6**

Lock your keys in your car? Never fear, each marked police and parking vehicle will be issued a lockout device to help motorists retrieve their keys.

Other services University Police will provide include charging batteries, requesting tow service, finding a service station, giving directions to places in the vicinity of the University, and transporting a motorist to public or campus transportation or to a place of safety.

Additionally, all police cars
See **Motorist**, Page 6

Honorary degrees to be awarded to 5

Leaders in aerospace, education and manufacturing are among the five people selected to receive honorary degrees during Washington University's 141st Commencement May 10.

The University also will bestow academic degrees on more than 2,300 students during the ceremony, which begins at 8:30 a.m. in Brookings Quadrangle.

Ruth J. Simmons, Ph.D., president of Brown University, will deliver the Commencement address, titled "Design for Living: Digital Truth and Technicolor Dreams," and receive an honorary doctor of humanities degree.

The other honorary degree recipients and their degrees are: I. Jerome Flance, M.D., Washington University emeritus professor of clinical medicine, doctor of humanities; Sam Fox, chairman, chief executive officer and founder of Harbour Group, Ltd., doctor of laws; Harry C.

Stonecipher, vice chairman of The Boeing Company, doctor of science; and Earl E. Walker, founder and president of Carr Lane Manufacturing Co., doctor of science.

A reknowned St. Louis physician, **I. Jerome Flance, M.D.**, emeritus professor of clinical medicine, has had a career at the School of Medicine for 53 years. A physician, educator and pulmonary disease specialist at the medical school, he also always has had an interest in working with disadvantaged people.

Since retiring from medicine in 1998 at age 87, Flance has been the special associate for community redevelopment at the medical school, representing the Washington University Medical Center Redevelopment Corporation in its efforts to revitalize the Forest Park Southeast community.

Flance earned a bachelor's degree in 1931 and a medical

degree in 1935, both from Washington University. He joined the University's clinical faculty in 1944 and became director of the University's Pulmonary Service at the St. Louis Hospital and an attending physician at both Jewish and Barnes hospitals. In 1953, he initiated a hospital-based home-care program at Jewish Hospital, serving as its director for 11 years. During that time, he started the first formal home-care program for tuberculosis in the United States.

Also in 1953, after 11 years of solo practice, he and Michael M. Karl, M.D., professor of clinical medicine, established the Maryland Medical Group, where Flance practiced for 43 years. Flance also was medical director of the St. Louis Lung Association, president of the medical staff of Jewish Hospital and a member of the St. Louis Lung Physicians to Combat

See **Degrees**, Page 6

Documentary project gives citywide voice to aspiring photojournalists

By LIAM OTTEN

The age-old question: How to communicate with our kids?

The age-old answer: Let them communicate with us.

And so — thanks to Richard Krueger, assistant professor of photography in the School of Art — they shall, loudly, on billboards, buses, posters, T-shirts and light-rail train stations throughout the St. Louis area.

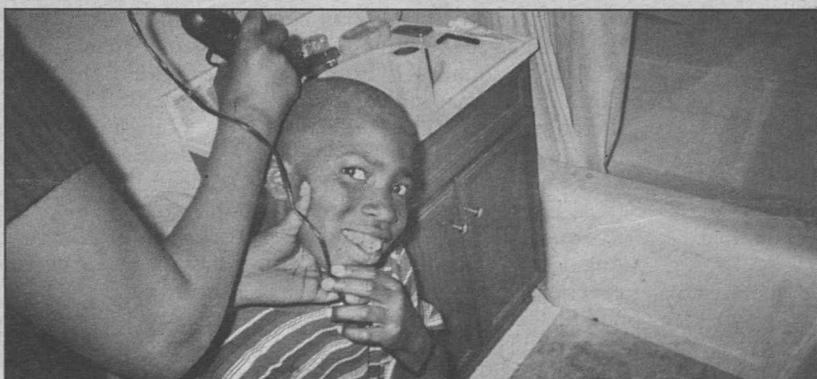
Krueger is the founder and director of [View]Point, a collaborative docu-

mentary project involving eight junior photography majors from the School of Art and close to 70 students from Long Middle School in south St. Louis.

Equal parts educational venture and aesthetic enterprise, [View]Point aims to capture a kind of "kid's-eye-view" of life in the ethnically diverse Bevo Mill neighborhood — or rather, aims to give participants the training and opportunity to capture it themselves.

"It's a different way of looking at art and how it shapes society," said Krueger,

See **Photos**, Page 6



This image, by Kendra Hudson of Long Middle School in south St. Louis, is one of 20 that will soon begin appearing on billboards around St. Louis as part of the [View]Point project.

Women, citizenship examined in conference April 12-13

By ANDY CLENDENNEN

The fact that the world is ever changing should be obvious. And the fact that women's roles in this world are constantly changing is obvious as well.

But what might not be so obvious is exactly how women's roles are changing and being integrated into both new and existing societies.

The Women's Studies program in Arts & Sciences is helping sponsor a conference to address such issues. The University will host "Women and Citizenship," a two-day conference April 12-13. Daily sessions will be presented in the Women's Building Formal Lounge.

Other conference sponsors include the University's Women's Society; Arts & Sciences; the Office of Development; and the social thought and analysis program and the departments of Philosophy, Political Science and History, all in Arts & Science.

"The conference is multidisciplinary," said conference organizer Marilyn Friedman, Ph.D., professor of philosophy. "We have people from philosophy, political science, history, anthropology and religious studies. Those are all fields in which women can study the role of women and study it in connection with political life: What is it to be a citizen? Is that something different if you are a woman, especially if there is a history of disenfranchisement in a particular society?"

"Is the role of 'citizen' somehow antithetical to women's roles, or can it be changed to accommodate women's roles, or do women's roles have to be changed to accommodate citizenship responsibilities?"

University alumna and Emerita Trustee Margaret Bush Wilson will deliver the keynote address at 7 p.m. April 13 at the Sheraton Clayton Plaza Hotel conference banquet center. Bush Wilson is a senior partner at Wilson & Associates, Attorneys, a St. Louis-based firm.

"I deliberately made the topic very general so people could work on what they are interested in," Friedman said. "They are all clustering around the theme of women's role within the political realm, but it is a very rich theme. It has a lot of different questions, a lot of different aspects to it. Some of it is general, and some of it is very topical."

"For example, we have two sessions on women in Islam, and

Speakers

- Iris Marion Young, University of Chicago
 - Joan Scott, Institute for Advanced Study, Princeton, N.J.
 - Alison Jaggar, University of Colorado
 - Martha Ackelsberg, Smith College
 - Aida Hurtado, University of California, Santa Cruz
 - Martha Nussbaum, University of Chicago
 - Susan Moller Okin, Stanford University
 - Amina Wadud, Virginia Commonwealth University
 - Suad Joseph, University of California, Davis
 - Joan Tronto, Hunter College and City University of New York
- Keynote speaker: Margaret Bush Wilson, Wilson & Associates, Attorneys

these will deal with women's political role as it arises in Islamic societies in connection with Islamic law, and what the relationships are between those aspects of social life."

Other topics will address citizenship in evolving countries, established countries and global migration.

"Citizenship is generally thought to encompass both rights and responsibilities," Friedman said. "So does this combination of rights and responsibilities affect women differently than it affects men?"

"And how does citizenship change around the world as countries get rid of colonial power and begin to acquire their own national sovereignty; how does that affect the role of citizenship within them? And then there are the questions of global migration: What happens when people change countries and become immigrants in new societies temporarily deprived of some citizens' rights? How do immigrant groups learn to live with each other?"

The conference is free and open to the public. The only cost will be for box lunches and conference dinners.

For a complete conference schedule, go to artsci.wustl.edu/~women/conference. For more information, contact Kathy McCabe in Women's Studies at 935-5102 or kmccabe@artsci.wustl.edu.

Fischlowitz Travel Fellowship Program names recipients

By NEIL SCHOENHERR

Two international students — Lora Ivanova and Mauricio Bruce — will have the chance to travel throughout the United States this summer thanks to the Fischlowitz Travel Fellowship Program, now in its second year.

Designed specifically for international students, the Fischlowitz Travel Fellowship Program provides \$5,000 to each of two qualifying students. Merle Fischlowitz is an alumnus of the University.

The terms of the fellowship specify that students must travel for at least two weeks and must include at least two distinct sections of the United States and time spent in rural area in their itinerary. Each student must complete a project as part of the travel experience and make a public presentation upon their return to campus.

Winners were chosen based on their itinerary, how necessary travel was to their project and how realistic the project was to

complete.

Ivanova, a junior from Bulgaria, is majoring in theater with a concentration in directing and business administration. Ivanova will use the fellowship to explore the diversity and features of performance forms throughout the United States, from Boston to San Francisco.

She plans to examine the Native American and African-American heritage and influence on theater and art, as well the influence of immigrants from Eastern and Western Europe. She will travel from May 23-July 10 and plans to present a film of her travels when she returns.

Bruce, a sophomore from Costa Rica, is majoring in English literature in Arts & Sciences. His focus will be on regional Shakespeare festivals and how those festivals vary by region.

Bruce will travel from June 6-Aug. 15 and will document his experience through photographs and sketches. He plans to write and present the University community with three different stories or plays

based on his travels.

Mary Laurita, Ph.D., assistant dean in Arts & Sciences, has been active in helping plan and organize the program. She said the vision of the fellowship lies in the fact that many international students come to the University and spend four years on campus, yet never get the chance to venture past St. Louis to see much of the United States.

"This fellowship allowed the first fellows to have life-changing experiences," Laurita said. "I am certain that both Lora's and Mauricio's will be equally as valuable."

Kathy Steiner-Lang, director of the Office of International Students and Scholars, agreed.

"I can see that the program has made a major impact on the students that went last year," Steiner-Lang said. "I know that Mauricio and Lora will make the most of their experience this summer and will bring a great deal back to the international student population of the University."



Ceremonial dances

Above, Tina Sparks and her partner, Charlie Williams, participate in one of the many group dances showcased at the 12th annual Pow Wow March 30 in the Field House. Reuben Littlefield (left) and Dustin Phoenix (right) participate in a traditional American Indian dance. The Pow Wow, which also included singing, drumming, arts, crafts and food, was the final event of American Indian Awareness Week. The Kathryn M. Buder Center for American Indian Studies at the George Warren Brown School of Social Work, the School of Law and the American Indian Student Association co-sponsored the festival.

Steedman competition examines 'Meeting of the Rivers'

By LIAM OTTEN

The School of Architecture will announce the winner of the 2002 Steedman Fellowship in Architecture International Design Competition during a public ceremony at 3 p.m. April 8 in Givens Hall.

The biennial Steedman competition is open to young architects from around the world and carries a first-place award of \$30,000 to support study and research abroad — the largest such award in the United States.

This year's competition, titled "The Meeting of the Rivers," is based on the proposed Great Rivers Resource Center, a visitors/information center marking the confluence of the Mississippi and Missouri rivers north of downtown St. Louis. The approximately 16,000 square-foot structure would house temporary and permanent exhibitions on the natural history, ecological systems

and human cultures of the confluence area, as well as a gift shop, café, offices and educational facilities.

It would be situated on a river bluff adjacent to the Columbia Bottom conservation area, near the Interstate 270-Riverview Drive exchange (the second-busiest river crossing in Missouri with some 58,000 vehicles per day).

The awards ceremony will include the announcement and a discussion of the winning project as well as a general viewing of all of 2002's entries. An open dialogue with the competition's international jury of architects and designers immediately follows at 4 p.m.

In addition, juror Patricia Patkau, co-founder of Patkau

Architects of Vancouver, will speak on her work for the School of Architecture's Monday Night Lecture Series that evening. The talk begins at 7 p.m. in Steinberg Auditorium in Steinberg Hall, with a reception for Patkau at 6:30 p.m. in Givens.

The 2002 Steedman jury is chaired by distinguished Finnish architect Juhani Pallasmaa, the Raymond E. Maritz Visiting Professor at the School of Architecture. Other jurors are renowned Australian architect Glenn Murcutt; landscape architect Tom Oslund of Minneapolis; Ann Rivers Mack, project director for the Great Rivers Resource Center; and Bill

See **Steedman**, Page 5

Public Service Law Celebration April 8

The School of Law will host its first Public Service Law Celebration from 5-7 p.m. April 8 in the Janite Lee Reading Room in Anheuser-Busch Hall.

The purpose of the event is to celebrate the contributions made by students and alumni in the area of public service law. The event also will showcase the work of students who receive summer stipends through the Public Interest Summer Stipend Program and the Public Service

Law Project.

Moses W. Harrison, chief justice of the Illinois Supreme Court — and a 1958 alumnus of the School of Law — will be the keynote speaker.

Presentations will be made to the recipients of the inaugural Public Service Law Student of the Year and Public Service Employer of the Year Awards. Additionally, two students will speak about how working in public interest law has impacted their lives.

Record

Washington University community news

Editor Kevin M. Kiley
Associate Editor Andy Clendennen
Assistant Editor Neil Schoenherr
Associate Vice Chancellor Judith Jasper Leicht
Executive Editor Susan Killenberg McGinn
Medical News Editor Diane Duke Williams
Production Carl Jacobs

News & Comments

(314) 935-6603
Campus Box 1070
kevin_kiley@aismail.wustl.edu

Medical News

(314) 286-0111
Campus Box 8508
wiliamsdia@msnotes.wustl.edu



Washington University in St. Louis

Record (USPS 600-430; ISSN 1043-0520), Volume 26, Number 27/April 5, 2002.

Published for the faculty, staff and friends of Washington University. Produced weekly during the school year, except school holidays, and monthly during June, July and August by the Office of Public Affairs, Washington University, Campus Box 1070, One Brookings Drive, St. Louis, MO 63130. Periodicals postage paid at St. Louis, MO.

Where to send address changes, corrections:

Postmaster and non-employees: Record, Washington University, Campus Box 1070, One Brookings Drive, St. Louis, MO 63130.

Employees: Office of Human Resources, Washington University, Campus Box 1184, One Brookings Drive, St. Louis, MO 63130.

School of Medicine Update

Chemical messenger controls bone growth in embryos, study finds

BY DARRELL E. WARD

Scientists in the School of Medicine have for the first time identified a chemical messenger that regulates bone development in the growing embryo. The finding is reported in the April 1 issue of the journal *Genes and Development*.

"This signaling molecule puts the brakes on the cartilage growth that determines the length of bones," said David M. Ornitz, Ph.D., professor of molecular biology and pharmacology, who led the study. First author on the paper was Zhonghao Liu, a graduate student at the medical school.

The messenger, known as

fibroblast growth factor (FGF) 18, also appears to regulate the hardening, or ossification, of bone.

"This suggests that FGF 18 coordinates the process by which bones lengthen with the process by which they thicken," Ornitz said. "That came as a surprise to us."

He believes the study may lead to a better understanding of congenital and genetic diseases that cause bone malformation, and perhaps of cancer and bone diseases such as osteoporosis.

Ornitz and his research team engineered mouse embryos that lacked genes for FGF 18. These embryos showed increased growth activity in the bones. For example, in embryos that lacked FGF 18,

the growth regions, or plates, of the femur were 37 to 60 percent broader than those in normal mouse embryos.

This and other changes seen in the embryos lacking FGF 18 mimic the condition of embryos that lack a receptor molecule known as FGF receptor 3. This led Ornitz and his colleagues to conclude that FGF 18 is the messenger molecule for FGF receptor 3.

Receptors are molecules on the surface of cells that trigger some change in the cell when activated by molecules such as hormones or growth factors. Scientists have known for 10 years that FGF receptors are important for skeletal development. But they

did not know which of the 22 known fibroblast growth factors activate the receptors associated with developing bone.

But while embryos that lacked FGF 18 were very similar to embryos that lacked FGF receptor 3, there also was an important difference: The bones of mice lacking FGF 18 didn't harden as they should.

"Ossification was delayed by about two days, which is a long time for mouse embryos," Ornitz said. "That suggests that FGF 18 also influences a second receptor, probably FGF receptor 1 or 2."

Ornitz and his colleagues now are working to identify that second receptor and will soon begin studying how FGF 18 is

regulated.

Ornitz's findings may have future clinical applications. Mutations in FGF receptors have been linked to several bone diseases. Mutations in FGF receptor 3, for example, cause several kinds of dwarfism, including the most common form, achondroplasia. Mutations in FGF receptor 2 cause craniosynostosis syndromes, in which the cranial bones fuse, prematurely causing deformities of the skull.

"If we understand the relationship between FGF 18 and its receptors," Ornitz said, "perhaps someday we can prevent some of the pathology that occurs in diseases such as achondroplasia and craniosynostosis syndromes."

Minimally invasive surgery offers relief from achalasia

BY JIM DRYDEN

It strikes only about five in 100,000 adults, but the consequences of achalasia can be devastating.

People with the rare disorder have great difficulty swallowing because of problems with muscles in the esophagus and the valve that connects the esophagus to the stomach. Unlike the more common gastroesophageal reflux disease, in which the valve doesn't close completely, in achalasia, it never opens all the way.

"The valve never fully opens, but the other aspect of the problem is that the muscles 'upstream' of the valve don't work properly to push food down," said Nathaniel Soper, M.D., professor of surgery and director of the Institute for Minimally Invasive Surgery in the School of Medicine. "As a result, patients with achalasia have real difficulty swallowing. Food sticks and just won't go down, and people tend to lose a lot of weight."

Treatments do exist for the rare disorder. Most of the popular ones use endoscopes — long tubes that are sent down the patient's throat into the esophagus. Because the valve connecting the esophagus to the stomach does not fully open, many patients receive a treatment similar to an angioplasty for the heart. A balloon is inserted with the endoscope placed through the valve and then inflated. But there are problems with that treatment.

Soper said surgery can be a better alternative, and a surgical technique has existed for more than 50 years. But the operation required a large incision, and patients were laid up for a long time.

"The operation is called a Heller Myotomy," Soper said. "It involves cutting the outer layer of esophagus muscles and opening the valve, but the surgeon also

wraps a part of the stomach around the valve to prevent reflux post-operatively. Until recently, however, the only way to perform the operation was to make an incision in the abdomen from the breastbone down to the navel or to go between the ribs into the chest."

But that has changed. Using the same minimally invasive, laparoscopic approach that revolutionized gallbladder surgery, Soper now uses small incisions and a tiny camera to do the achalasia operation.

"Most patients come in the morning of operation," he said. "It takes a couple of hours with a general anesthetic. We use five tiny incisions, ranging in size from one-quarter to one-half-inch in length, and a telescope with a TV camera attached and very long, narrow instruments to cut the muscle and the wrap the stomach around the valve. Patients stay overnight, and the following morning we get an X-ray to make sure everything is OK. If so, the patient is allowed soft food, and if that goes down, they go home the afternoon of the day following surgery. Most people are back to work in about a week."

Because it is a rare problem, only a handful of surgeons in the United States have learned how to do the minimally invasive procedure. Soper has performed more than 80 at Barnes-Jewish Hospital in St. Louis, and he says the results have been remarkable.

"The operation destroys the valve at the bottom of the esophagus so that it never closes completely, and then the esophagus can empty by gravity," Soper said. "When that valve is destroyed people feel as though they're swallowing normally, although they aren't really. But it certainly works much better than it did before."

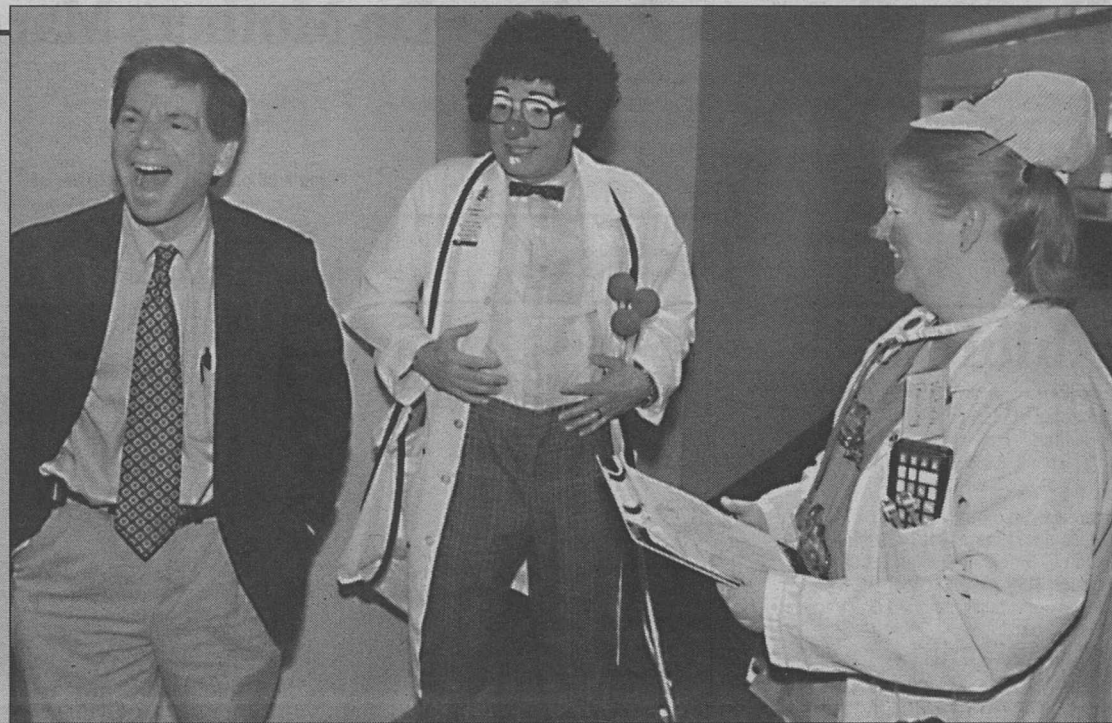
Terry Rees to deliver seventh Shepard lecture

Terry Rees will deliver the seventh annual Shepard Memorial Dental/Otolaryngology Lecture from 9-11 a.m. April 10, in the Eric P. Newman Education Center. A free continental breakfast will begin at 8:30 a.m. Rees will discuss non-plaque-related gingival diseases.

Rees is director of the Stomatology Center at the Baylor College of Dentistry. He is a noted lecturer and author and has served with distinction in the U. S. Army. He also is involved in numerous professional organizations.

The Shepard Lecture Series was named in honor of the late Wilma Shepard and Earl Shepard, D.D.S. Earl Shepard was professor and chair of the Department of Orthodontics at Washington University School of Dental Medicine from 1953-1975 and was a nationally recognized leader in the field of orthodontics. The Shepards were known for their numerous benevolent contributions to the University and to the greater St. Louis community.

For more information about the lecture or to make reservations, call 935-5419.



Cracking up Jeffrey A. Lowell, M.D., associate professor of surgery, enjoys the humor of "Professor Dude," otherwise known as Dana R. Abendschein, Ph.D., associate professor of medicine. Also in costume March 29 at the Eric P. Newman Education Center is fourth-year medical student Betsy Peterson, who is taking Abendschein's course titled "Laughter is Good Medicine — No Fooling." Professor Dude and other Clown Docs make regular rounds in Children's Hospital.

Ross heads Mound City Medical Forum

BY DARRELL E. WARD

In 1988, Will R. Ross, M.D., then a fellow in nephrology in the School of Medicine, joined the Mound City Medical Forum, the leading local organization of minority physicians, to help link the school's minority students with physicians of color practicing in underserved communities.

Now, 14 years later, Ross, currently associate dean and director of the Office of Diversity at the medical school, is president of the organization, and he couldn't be more pleased or excited. The position gives him an extraordinary opportunity to address the goals that are most important to him: recruiting talented minority students to the School of Medicine, broadening the opportunities for medical students to help the medically underserved, and helping end the health disparities that exist among the medically indigent and underinsured.

"The students we recruit are aware of these disparities, and they want to know how they can help," Ross said. "They will be more likely to matriculate here if we can engage them in helping to resolve these problems."

At the same time, the Mound City physicians are mobilizing to address these disparities, he said. "It's a very effective collaboration."

The Mound City Medical Forum was organized in 1929 as a professional society for African-American physicians who were then denied membership in the American Medical Association. It

promoted networking among physicians and advocated for high-quality health-care delivery to the African-American community.

Today, Mound City accepts physicians of any minority, providing them with a social base for sharing experiences and scientific and clinical information, and promoting the mentoring and nurturing of minority medical students.

"It represents an incredible wealth of talent, in many ways untapped," Ross said.

As president, Ross is currently focusing the forum on HIV infection and AIDS, which have

hit crisis levels in the African-American community.

"We are putting our energies into prevention strategies — providing AIDS education, promoting safe sex and abstinence and working with the school systems to improve physical education and sex education," Ross said.

"These problems must be tackled at the grass-roots level, with constant person-to-person interaction. It's labor-intensive, but we can't afford to not do it."

To help in this effort, Ross teamed up with Donald Suggs, publisher of *The St. Louis*

American, a weekly newspaper targeted at African-Americans. Their initial collaboration in 1997 resulted in "HealthWatch," a 12-page insert that appears in the newspaper every third Thursday of the month.

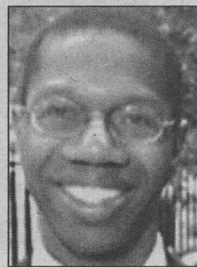
"HealthWatch is a unique forum for reducing health-care disparities, getting African-Americans involved in clinical trials and promoting academic opportunities for minority students," Ross said.

In 2000, the publication received the Missouri Hospital Association award for health-care reporting. Ross is medical consultant for the publication.

But for Ross, it all comes back to the medical students. "The students are in the trenches," he said.

Students help the underserved through organizations such as Students Teaching AIDS to Students, which provides HIV education to middle-schoolers; the Prenatal Project, which matches medical students with high-risk expectant mothers to improve prenatal care; and student-organized clinics that provide free medical care to the needy.

"Our students are passionate about delivering health care to the medically underserved, and they're excited about the prospects of engaging in sound and effective public-health practices," Ross said. "The Mound City Medical Forum — and HealthWatch — help us become engaged in that, and that helps everybody in the end."



Ross: Works for minority health care

University Events

Author of *A Beautiful Mind* to speak for Assembly Series

Sylvia Nasar to replace scheduled visit by Anna Deveare Smith

BY BARBARA REA

Business journalist Sylvia Nasar, author of the best-selling book *A Beautiful Mind*, will give an Assembly Series lecture at 11 a.m. April 10 in Graham Chapel.

Nasar will replace the scheduled appearance of actress Anna Deveare Smith, who canceled her engagement due to a scheduling conflict.

Nasar's mesmerizing biography of Nobel Laureate John Nash is currently listed at the top position on *The New York Times'*

best-seller list. When the book was published in 1998, it won the National Book Critics' Circle Award and became a finalist for the Pulitzer Prize.

A year later, it was optioned by Hollywood producer Brian Grazer and director Ron Howard and became a blockbuster film, capturing Oscar awards for Best Picture, Best Director, Best Supporting Actress and Best Adapted Screenplay. Earlier this year, the movie took top honors at the Golden Globe Awards and the Critic's Choice Awards.

Nasar was an economics

reporter for *The New York Times* when she discovered the story of John Nash. The article she wrote in 1994, "The Lost Years of the Nobel Laureate," was later expanded into a book that is a compelling exploration of the life and mind of Nash, a brilliant mathematician who invented a theory of human conflict and cooperation that has transformed modern economics.

At age 30, however, he began suffering from paranoid schizophrenia. After years of living with the destructive

mental disease, Nash experienced a remission. His achievements were recognized in 1994 when he was awarded the Nobel Prize for economics.



Nasar

In addition to *A Beautiful Mind*, Nasar has edited *The Essential John Nash* with Harold Kuhn.

Nasar earned a bachelor's degree in literature from Antioch College and a master's degree in economics from New

York University. Before joining *The New York Times*, she was a journalist for *Fortune* magazine and a columnist for *U.S. News & World Report*.

She is currently writing a second book on the subject of 20th-century economic thinkers. She holds the John S. and James L. Knight Professorship of Journalism at Columbia University.

All Assembly Series lectures are free and open to the public but with limited seating.

For more information on Nasar's and other Assembly Series lectures, call 935-5285 or visit the series Web site, wupa.wustl.edu/assembly.

Human Genome Project • Do Mothers Marry Lemons? • Morbid Anatomy

"University Events" lists a portion of the activities taking place at Washington University April 5-April 17. Visit the Web for expanded calendars for the Hilltop Campus (www.wustl.edu/calendar) and the School of Medicine (medschool.wustl.edu/calendars.html).

Exhibitions

"Selections of Works From the Permanent Collection." Through April 12. Gallery of Art re-opens public exhibition spaces. Gallery of Art. 935-4523.

"Typoetica: Typographic Poetry Broad-sides, Kinetic Books, & More." Robert C. Smith, prof. emeritus of art. Through April 26. Olin Library, Lvl. 5, Special Collections. 935-5495.

Thursday, April 11

5-8 p.m. Take Four art exhibition. "Gifts." Works of Joshua Bezek, Benjamin John Halstead and Susan L. Moore. Jessica Bronson, 2002 Henry L. and Natalie E. Freund Fellow, curator. Fort Gondo Compound for the Arts, 3151 Cherokee St. 772-3628.

Film

Wednesday, April 10

6:30 p.m. International Film Series. *Yi Yi (A One and a Two)*. Edward Yang, dir. Sponsored by Asian and Near Eastern Languages and Literatures. Ike's Place. 935-5156.

Wednesday, April 17

6:30 p.m. International Film Series. *Why Has Bodhi-Dharma Left for the East?*

Youn-kyun Bae, dir. Sponsored by Asian and Near Eastern Languages and Literatures. Ike's Place. 935-5156.

Lectures

Friday, April 5

9:15 a.m. Pediatric Grand Rounds. "The Key to Diabetes Management: Advances in Blood Glucose Monitoring." Abby Hollander, asst. prof. of pediatrics. Clopton Aud., 4950 Children's Place. 454-6006.

Noon. Cell Biology and Physiology Seminar Series. "Mitotic Functions of Cytoplasmic Dynein." Thomas Hays, prof. of genetics, cell biology and development, U. of Minn. McDonnell Medical Sciences Bldg. 362-6950.

1-6:15 p.m. Human Genome Project colloquium. "Research: Germ-Line Interventions and Human Research Ethics." Rebecca Dresser, Daniel Noyes Kirby Professor of Law and prof. of ethics; Mark Frankel, dir., Scientific Freedom, Responsibility, and Law Program for the American Association for the Advancement of Science; Nancy M.P. King, prof. of social medicine, U. of N.C., Chapel Hill; Pilar Ossorio, asst. prof. of law and medical ethics and assoc. dir., Center for Study of Race and Ethnicity in Medicine, U. of Wis., Madison; Anne Bowcock, prof. of genetics, pediatrics, and medicine; Daniel B. Williams, assoc. prof. of obstetrics and gynecology. Sponsored by the School of Law's Center for Interdisciplinary Studies and the School of Medicine. Anheuser-Busch Hall, Rm. 310. 925-7988.

4 p.m. Music lecture. "Fraternity and Nationhood in French Music." Hugh Macdonald, Avis Blewett Professor of Music. Music Classroom Bldg., Rm. 102. 935-4841.

4 p.m. Neuroscience seminar. Mark D'Esposito, prof. of neuroscience and

psychology, U. of Calif., Berkeley. McDonnell Medical Sciences Bldg., Rm. 928. 362-7043.

6 and 8:30 p.m. Travel Lecture Series. "San Francisco." Rick and Jane Rosefield. Cost: \$5. Graham Chapel. 935-5212.

Monday, April 8

10 a.m. Molecular Microbiology and Microbial Pathogenesis Seminar Series. "Strategies Used by SIV for Infection and Replication." Jason T. Kimata, asst. scientist of virology and immunology, Southwest Foundation for Biomedical Research, San Antonio, Tex. Cori Aud., 4565 McKinley Ave. 362-7258.

Noon. Work, Families, and Public Policy Seminar Series. "Do Mothers Marry Lemons?" Donna Ginther, Federal Reserve Bank of Atlanta. Sponsored by the John M. Olin School of Business, the George Warren Brown School of Social Work, the Center for Social Development, the Business, Law, and Economics Center, the Dept. of Economics, Graduate School of Arts & Sciences, and the Committee on Social Thought and Analysis. Eliot Hall, Rm. 300. 935-4918.

4 p.m. Immunology Research Seminar Series. "Lineage Commitment Through Positive Selection." Harald Von Boehmer, prof. of pathology, Harvard U., Dana Farber Cancer Inst. Eric P. Newman Education Center. 362-2763.

4 p.m. Biology seminar. "Molecular Capacitors for Evolutionary Change." Susan Lindquist, dir., Whitehead Inst., Cambridge, Mass. Rebstock Hall, Rm. 322. 935-5348.

7 p.m. Architecture Monday Night Lecture Series. "Works." Patricia Patkau, architect. Steinberg Hall Aud. 935-6293.

Tuesday, April 9

8:30 a.m. Center for Aging lecture. Friedman Lecture. "Successful Aging and Center for Aging Update." John W. Rowe, author, president and C.E.O. of Aetna Inc. Anheuser-Busch Hall, Bryan Cave Moot

Courtroom. 286-2881.

Noon. Molecular Microbiology and Microbial Pathogenesis Seminar Series. "EPEC Tir Binds the Host Adaptor Protein Nck and Is the Only Translocated Bacterial Molecule Required for Actin Pedestal Formation." John Leong, assoc. prof. of molecular genetics and microbiology, U. of Mass. Cori Aud., 4565 McKinley Ave. 747-1029.

4 p.m. History and Philosophy of Science Brown Bag Series. "Racial Pathologies: Morbid Anatomy in British India." Mark Harrison, Acting Director of the Wellcome Unit for the History of Medicine, Oxford U., Great Britain. Sponsored by the Andrew W. Mellon program in interdisciplinary inquiry. Duncker Hall, Hurst Lounge. 935-9077.

Wednesday, April 10

11 a.m. Assembly Series. The Congress of the South 40/Women's Society Adele Starbird Lecture. Sylvia Nasar, author of *A Beautiful Mind*. Graham Chapel. 935-5285.

4 p.m. Physics colloquium. "The Quantum Protein." Henrik Bohr, prof. of physics, Technical U. of Denmark (Coffee, 3:30 p.m., Compton Hall, Rm. 245). Crow Hall, Rm. 204. 935-6276.

Thursday, April 11

Noon. Genetics Seminar Series. "Searching for Signals That Direct RNA Editing in *Physarum Mitochondria*." Jonathan M. Gott, assoc. prof. of RNA molecular biology, Case Western Reserve U., Cleveland, Ohio. McDonnell Medical Sciences Bldg., Rm. 823. 362-2139.

1:10 p.m. George Warren Brown School of Social Work Lecture Series. "Paying for the Past to Secure the Future: An Assets Perspective on Reparations to African Americans." Melvin Oliver, vice pres. of asset building and community development program, the Ford Foundation. Brown Hall Lounge. 935-4909.

4 p.m. Chemistry Seminar Series. Bayer Distinguished Lectureship. "Cooperativity in Supramolecular Architectures: Chirality as a Muse." E.W. Meijer, prof. of macromolecular and organic chemistry, Eindhoven U. of Technology, the Netherlands (Reception, 5:30). Louderman Hall, Rm. 458. 935-6530.

Friday, April 12

9:15 a.m. Pediatric Grand Rounds. "Niemann-Pick C: A Disorder of Cholesterol Homeostasis." Daniel Ory, asst. prof. of medicine. Clopton Aud., 4950 Children's Place. 454-6006.

11 a.m. Assembly Series. David Sedaris, author. Graham Chapel. 935-5285.

11 a.m. Chemistry Seminar Series. Bayer Distinguished Lectureship. "The Supramolecular Chemistry of Dendrimers." E.W. Meijer, prof. of macromolecular and organic chemistry, Eindhoven U. of Technology, the Netherlands. McMillen Lab., Rm. 311. 935-6530.

Noon. Cell Biology and Physiology Seminar Series. "Initiation of Meiotic Development in *C. elegans*." Tim Schedl, assoc. prof. of genetics. McDonnell Medical Sciences Bldg., Rm. 426. 362-6950.

4 p.m. Anatomy and Neurobiology Seminar Series. Andreas Burkhalter, assoc. prof. of anatomy and neurobiology, neurosurgery, and biomedical engineering. McDonnell Medical Sciences Bldg., Rm. 928. 362-7043.

5 p.m. East Asian Studies lecture. Annual Stanley Spector Memorial Lecture on East Asian History and Civilization. "Emperor Meiji and Foreign Visitors." Donald Keene, University Professor Emeritus and Shincho Professor Emeritus, Columbia U. (Reception follows). McDonnell Hall,

Rm. 162. 935-4448.

Saturday, April 13

7:30 a.m. Internal Medicine symposium. "Update from the 9th Conference on Retroviruses and Opportunistic Infections." Cost: \$55. Eric P. Newman Education Center. 362-2418.

Monday, April 15

2:30 p.m. Chemical Engineering Seminar Series. "Multiscale Modeling and Simulations of Surface-Bound Nanostructure Formation: Application to Electropolymerization." Bin Lin, graduate research asst. in chemical engineering (Refreshments, 2 p.m. Urbauer Hall, Rm. 208). Cupples II Hall, Rm. 100. 935-4988.

4 p.m. Immunology Research Seminar Series. Paul E. Lacey Lecture. "Wiring the Cell Through Modular Protein Interactions." Anthony J. Pawson, acting dir. and senior scientists, Samuel Lunenfeld Research Inst., Mount Sinai Hosp., and university prof., U. of Toronto, Canada. Eric P. Newman Education Center. 362-2763.

7 p.m. Architecture Monday Night Lecture Series. "The Architecture of the Forest." Juhani Pallasmaa, Raymond E. Maritz Visiting Professor of Architecture. Steinberg Hall Aud. 935-6293.

Tuesday, April 16

Noon. Molecular Microbiology and Microbial Pathogenesis Seminar Series. "Engineering Pathogen Resistance in Vector Mosquitoes." Anthony James, prof. of molecular biology and biochemistry, U. of Calif., Irvine. Cori Aud., 4565 McKinley Ave. 362-7258.

5:30 p.m. Biophysical Evenings Seminar Series. "Modeling the Growth of Branched Actin Networks." Anders Carlsson, prof. of physics. Sponsored by the dept. of biochemistry and molecular biophysics. Cori Aud., 4565 McKinley Ave. 362-0261.

Wednesday, April 17

4 p.m. Biochemistry and Molecular Biophysics seminar. "Single Molecule Enzymatic and Conformational Dynamics." Sunney X. Xie, prof. of chemistry and chemical biology, Harvard U. Cori Aud., 4565 McKinley Ave. 362-0261.

Music

Saturday, April 6

8 p.m. Acoustic City Concert Series. The Nields. Cost: \$12 in advance/\$15 day of show, free to Washington U. faculty, staff, and students. Mallinckrodt Center, The Gargoyle. 935-7576.

Sunday, April 7

3 p.m. Chancellor's Concert. Music of Debussy, Mozart, and Saint-Saëns. Washington U. Symphony Orchestra, Dan Presgrave, dir., and Chamber Chorus of Washington U., John Stewart, dir. Graham Chapel. 935-4841.

Monday, April 8

8 p.m. Graduate voice recital. Elizabeth Hendricks, soprano. Graham Chapel. 935-4841.

Tuesday, April 9

8 p.m. Student recital. Music of Schubert, Mendelssohn, and Ives. Graham Chapel. 935-4841.

Poet, National Book Award finalist St. John to read

BY LIAM OTTEN

Poet David St. John will read from his work at 8 p.m. April 11 for The Writing Program Reading Series.

St. John also will lead a colloquium on the craft of fiction at 8 p.m. April 18.

Both events are free and open to the public and take place in Hurst Lounge in Duncker Hall, Room 201. A book signing will follow the reading, and copies of St. John's works will be available for purchase.

St. John is in residence for two weeks in The Writing Program in the Department of English in Arts & Sciences, serving as the Fannie Hurst Professor of Creative Literature.

St. John is the author of eight books of poetry, including *Prism* (2001); *The Red Leaves of Night* (1999), a finalist for the *Los Angeles Times* Book Prize; and *Study for the World's Body: New and Selected Poems* (1994), a finalist for the National Book Award.

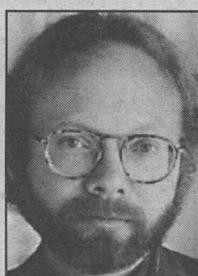
Other volumes include *In the*

Pines: Lost Poems 1972-1997 (1999); *Terraces of Rain: An Italian Sketchbook* (1991); *No Heaven* (1985); *The Shore* (1980); and *Hush* (1976). He

is also the author of a prose collection, *Where the Angels Come Toward Us: Selected Essays, Reviews, and Interviews* (1995).

"David St. John's poetry will appeal to poetry lovers and filmgoers alike," said Jed Mayer, a postdoctoral fellow in the Department of English. "His finely wrought lyrics often read like scripts for imaginary films, crafted in the serpentine syntax of Henry James. St. John's poetry is preoccupied with artifice, and with the paradox that the most evanescent experiences are often the most vital to our imaginations."

St. John's work has been widely anthologized and has appeared in numerous literary magazines



Reading

Who: Poet David St. John, the visiting Fannie Hurst Professor of Creative Literature

Where: Hurst Lounge, Duncker Hall, Room 201

When: 8 p.m. April 11

including *The New Yorker*, *The Paris Review*, *Poetry*, *American Poetry Review*, *Antaeus*, *Harper's* and *The New Republic*.

His honors include a Guggenheim Fellowship, an Academy Award from the American Academy of Arts and Letters, the O.B. Hardison Prize, the Discover/The Nation prize, the James D. Phelan Prize and the Rome Fellowship in Literature, as well as several fellowships from the National Endowment for the Arts.

St. John currently teaches in the English Department at the University of Southern California.

For more information on the events, call 935-7130.

Author, NPR commentator Sedaris on Hilltop April 12

By LIAM OTTEN

Author and National Public Radio commentator David Sedaris will bring his sardonic humor and incisive social critique to the Hilltop Campus April 12.

Sedaris will speak for the Assembly Series at 11 a.m. that morning in Graham Chapel. Then at 8 p.m., the Edison Theatre OVATIONS! Series will feature Sedaris reading from his latest book, *Me Talk Pretty One Day*, as well as from other works.

Sedaris first came to national attention for his comic "SantaLand Diaries," which recount strange-but-true experiences as Macy's Christmas elf and which became a popular feature on National Public Radio's *Morning Edition*. He has been described as "one of America's most prickly, and most delicious, young comic talents" by *The Washington Post*; as "hilarious and insightful" by *The Wall Street Journal*; and as possibly "the most brilliantly witty New Yorker since Dorothy Parker" by *New York Magazine*.

Me Talk Pretty One Day (2000) continues Sedaris' tradition of caustic autobiography, with stories drawn from his peculiar North Carolina childhood and current life in Paris. (The book's title is a transliteration of the author's mangled French.)

Along the way, Sedaris touches on his relationships with his eccentric mother and alienated, IBM executive father; recalls a sex-obsessed midget guitar instructor and battles with the letter 's' in speech therapy class; and details the bizarre career path leading from would-be performance artist and "clearly unqualified" writing instructor at the Art Institute of Chicago to New York City furniture-mover and

apartment cleaner.

In addition to *Me Talk Pretty*, Sedaris is the author of the best-selling collections *Barrel Fever* (1994); *Naked* (1997) and the Christmas-themed *Holidays on Ice* (1997), which includes "SantaLand Diaries." He is a frequent contributor to the program *This American Life*, distributed nationally by WBEZ in Chicago. Recently, *Me Talk Pretty* was optioned for production by film director Wayne Wang.

Sedaris and his sister, Amy Sedaris, have collaborated as The Talent Family on several plays that have been produced at La Mama, Lincoln Center and The Drama Department in New York City. These include *Stump the Host* (1993), *Stitches* (1994), the Obie Award-winning *One Woman Shoe* (1995), *Incident at Cobbler's Knob* (1997), *The Little Frieda Mysteries* (1997); and the forthcoming *The Book of Liz*.

Sedaris' essays and short stories appear regularly in *The New Yorker*, *Esquire* and other magazines. He was named *Time* magazine's Humorist of the Year 2001, and last September he became the third recipient of the Thurber Prize for American Humor.

The OVATIONS! Series performance is made possible with support from the Missouri Arts Council, a state agency, and the Regional Arts Commission, St. Louis.

Tickets to Sedaris' reading are \$25 and are available at the Edison Theatre Box Office and through all MetroTix outlets. The visit is co-sponsored by the Assembly Series and Spectrum Alliance. For more information about the reading, call 935-6543.

All Assembly Series lectures are free and open to the public. For more information about the Assembly Series, call 935-5285 or visit wupa.wustl.edu/assembly.

Sunday, April 14

8 p.m. Acoustic City Concert Series. Brooks Williams. Steve Givens, asst. to the chancellor, opening act. Cost: \$12 in advance/\$15 day of show, free to Washington U. faculty, staff, and students. Umrath Hall Lounge. 935-7576.

On Stage

Sunday, April 7

8 p.m. OVATIONS! Series. Copenhagen. Written by Michael Frayn. Michael Blakemore, dir. (Also April 8, 8 p.m.) Cost: \$45. Edison theatre. 935-6543.

Friday, April 12

8 p.m. OVATIONS! Series. David Sedaris, author. Cost: \$25, \$20 for WU faculty, staff, \$13 for WU students. Edison Theatre. 935-6543.

Wednesday, April 17

8 p.m. OVATIONS! Series. A.E. Hotchner Award Winning Play. *Killing Women*. Written by Marisa Wegrzyn. William Whitaker, dir. (Also April 18 and 19, 8 p.m., April 20, 5 and 9 p.m., April 21, 2 p.m.). Cost: \$12, \$8 for WU faculty, staff, and students. Edison Theatre. 935-6543.

Worship

Friday, April 5

11:15 a.m. Catholic Mass. Catholic Student Center, 6352 Forsyth Blvd. 935-9191.

1:15 p.m. Jummuah Prayers. Prayer service. Lopata House, lower lvl. 920-1625.

Friday, April 12

11:15 a.m. Catholic Mass. Catholic Student Center, 6352 Forsyth Blvd. 935-9191.

1:15 p.m. Jummuah Prayers. Prayer service. Lopata House, lower lvl. 920-1625.

And more...

Friday, April 5

4 p.m. English Q&A session. "Poetry Reviewing." Stephen Bert, poet and author. Duncker Hall, Rm. 201. 935-7130.

Saturday, April 6

10 a.m. Copenhagen panel discussion. Henrik Bohr, prof. of physics, Technical U. of Denmark, dir., Quantum Protein Center; Michael Friedlander, prof. of physics; John Clark, Wayman Crow Professor of Physics; Dan Shea, prof. of English. Edison Theatre. 935-6543.

Thursday, April 11

8 a.m. Distance learning course. STD Clinician Course. Presented by St. Louis STD/HIV Prevention Training Ctr. Cost: \$90. U. of Mo., St. Louis, Lucas Hall, Rm. 117. To register, call 747-0294.

3 p.m. Center for the Application of Information Technology presentation and dinner. "Security Policies that Work." Christian Byrnes, vice pres. of security at META Group. Open to CAIT members only. Missouri Botanical Gardens. 935-4850.

8 p.m. Writing Program Reading Series. David St. John, Fannie Hurst Professor of Creative Literature. Duncker Hall, Rm. 201. 935-7130.

Friday, April 12

9:15 a.m. "Women and Citizenship" conference. (Also April 13). Sponsored by the Women's Studies Program, Women's Society of Washington U., Philosophy Dept., Political Science Dept., Office of Development, Program in Social Thought and Analysis and History Dept. Women's Building Formal Lounge. 935-5102.

Tuesday, April 16

Noon. Toastmasters Event. Washington U. Toastmasters for Oratorical Readiness (WUTFOR). 4480 Clayton Ave., Rm. 1140A. 935-6001.

Sports

Baseball team off to best start in 48 years

The baseball team pushed its record to 19-4, the best start since the 1954 club finished the season 19-2, with three wins last week. Washington U. scored twice in the bottom of the ninth for a thrilling 7-6 win over Greenville on March 28, the Bears third straight last-inning win. WU then swept a double-header from Maryville University on March 30, winning 20-10 in the opener and posting an 8-2 victory in the nightcap. Greg Krieger went 5-for-5 and singled home the game-winning run against Greenville.

Other sports updates

The **softball** team improved its record to 13-9 by posting a 3-1 mark at the 2002 Washington University Region Invitational. The Bears opened the tournament March 28 with a 7-0 victory over the College of the Ozarks. The Bears posted a 3-2 victory against Gustavus Adolphus on March 29, and the following day the Bears posted a 17-0 win over Hendrix College as WU batted around the order two times in the first inning en

route to 13 runs. The Bears pounded out five hits in the finale against Simpson College, but could not muster any runs and dropped a 1-0 decision.

Sophomore Sarah Springer led the **outdoor track and field** squad by reaching a personal best and met the NCAA provisional qualifying mark in the women's pole vault as she cleared 10 feet, 10 inches to win the Millikin Spring Opener in Decatur, Ill., on March 30. Sophomore Melanie Mikecz (3,000 meter steeplechase), sophomore Emily Lahowetz (10,000 meters) and freshman Andrea Newberry (10,000 meters) all qualified for NCAAAs. In men's action, freshman Lance Moen, senior Travis Deutman and sophomore Matt Hoelle won their events.

The No. 21 **men's tennis** team improved to 5-1 with a 4-3 victory over Southwest Baptist University, the No. 25 team in Division II, on March 27.

Head **men's basketball** coach Mark Edwards was named the Molten/DIII News Coach of the Year. The Bears won a team-record 25 games, captured their sixth University Athletic Association (UAA) title and advanced to the sectional semifinals of the NCAA Tournament.

New tennis league looking for players

Members of the University community can now be part of a new World Team Tennis League being formed on the Hilltop Campus. A team is composed of two men and two women, and matches consist of a set each of men's and women's doubles, a set each of men's and women's singles and two sets of mixed doubles. No ad scoring is used. The winner of the match is the team that has won the most number of games at the end of the final set. Matches will be played at the Tao Tennis Center on the Hilltop Campus from 7-9 p.m. Players at the 3.0 Level will play on Monday nights starting April 22. Players at the 3.5 Level will play on Wednesday nights starting April 24. The season lasts six weeks. Cost per team is \$240 for the entire season. For more information call Lynn Imergoot, 935-5204, or e-mail imergoot@athletics.wustl.edu. Entry deadline is April 12.



MARY BURRIS

Judge Audrey Fleissig, a School of Law alumna, speaks to first-year law students during a legal memorandums and litigation workshop at the Thomas F. Eagleton Courthouse in St. Louis. The Legal Research and Writing Program at the School of Law and the U.S. District Court developed this new workshop.

Law program gives students close-up view

By JESSICA N. ROBERTS

All first-year students in the School of Law were able to participate in a new workshop at the Thomas F. Eagleton Courthouse in downtown St. Louis.

The workshop, developed jointly by the Legal Research and Writing Program at the law school and the U.S. District Court, focused on drafting legal memorandums and litigation.

Through meetings with District Court judges and their staffs as well as a tour of the courtrooms, the workshop was designed to supplement the first-year curriculum's emphasis on professionalism, to provide students with illustrations of the day-to-day workings of the court and to showcase the technological features of the new courthouse.

Jo Ellen D. Lewis, J.D., senior lecturer in the School of Law and

director of the Legal Research and Writing Program, said that the workshop provided invaluable insight and information to the students.

"This program provided a real-world confirmation of the concepts that the students have been learning in Legal Research & Writing all year," Lewis said.

Judges Audrey Fleissig, Catherine Perry, Charles Shaw and Rodney Sippel and Chief Judge Jean Hamilton — all School of Law alumni — joined judges Terry Adelman, Carol Jackson and David Noce in participating in the program.

The judges spoke on drafting briefs and their review process for a brief. Their main advice to the students was to focus on clarity. The judges also encouraged the students to be good advocates for their clients by keeping their briefs concise, accurate and well

organized.

In their presentations to the students, the judges highlighted the new features of their courtrooms, including "smart tables," where attorneys can easily plug in computers or other electronic items, and the video presenter, a device that allows the judge, jury, counsel and witness to view pieces of evidence in the same manner.

The judges noted that this new technology was a great equalizer in the courtroom and helps make trials shorter.

After their meetings with the District Court judges, the students met with representatives of the 8th U.S. Circuit Court of Appeals. The students met in its courtroom and learned about the structure of the 8th Circuit as well as the procedure for bringing cases before the court.

Lewis anticipates that this program will be an annual one for first-year law students.

Steedman

— from Page 2

Wischmeyer, adjunct associate professor of architecture at Washington University.

Currently in the programming phase, the Great Rivers Resource Center is one of a series of projects and proposals being developed by St. Louis' Confluence Greenway Organization — a coalition of local citizens' groups workings in

collaboration with state and federal agencies — as part of the extensive Confluence Greenway Master Plan.

Ultimately, the Greenway project aims to transform some 40 miles of Mississippi and Missouri riverbank and surrounding areas into a nationally significant system of parks, conservation areas, trail networks and cultural facilities.

The Steedman Fellowship, granted since 1925, is supported by an endowment given to the School of Architecture in honor

of James Harrison Steedman, who earned a degree in mechanical engineering from Washington University in 1889 and was killed in active duty during World War I. The memorial was established by Steedman's widow, Alexander Weddel, and Steedman's brother, George.

All events are free and open to the public. For more information on the events, call 935-6200 or visit www.arch.wustl.edu.

For more information about the Confluence Greenway, visit www.confluencegreenway.org.

Degrees

— from Page 1

Air Pollution.

The School of Medicine established the Rosemary and I. Jerome Flance Professorship of Pulmonary Medicine in 1995.

Sam Fox, chairman, chief executive officer and founder of Harbour Group, Ltd., has served as an extraordinary leader in St. Louis business, philanthropic and civic affairs and as a steadfast friend of Washington University.

Fox has chaired the University's \$1.3 billion capital campaign since its inception in 1998. He has served as a member of the University's Board of Trustees since 1989. He served as vice chairman of the board from 1999-2001, when he was elected an emeritus trustee.

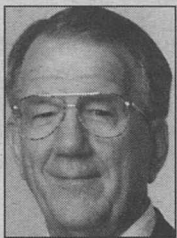
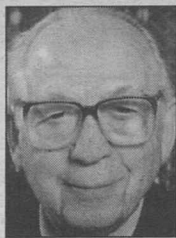
He is a 1951 graduate of Washington University, where he earned a bachelor of science degree in business administration and was a member of the Dean's Honor Roll and Beta Gamma Sigma.

Fox's activities on behalf of Washington University only begin to describe his leadership in the St. Louis community. He serves or has served on the boards of many of the key institutions in the community. He is chairman, and formerly was president, of the Greater St. Louis Area Council of the Boy Scouts of America, one of the strongest scouting programs in the United States.

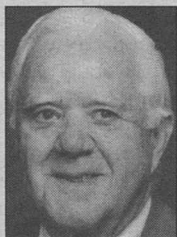
Among his many honors, Fox received the University's Distinguished Alumni Award in 1986 and the University's Distinguished Business Alumni Award in 1987.

When **Ruth J. Simmons**, Ph.D., was sworn in as the 18th president of Brown University on July 3, 2001, she became the first African-American to lead an Ivy League institution as well as Brown's first woman president. She also holds appointments as professor in the Department of Comparative Literature and the Department of Africana Studies at Brown.

Simmons' rise to the Brown presidency has been an extraordinary accomplishment. The 12th child born to sharecroppers in the small east Texas town of Grapeland, she moved with her family to Houston when she was seven years old. There her father found employment as a factory



Clockwise, from above: Ruth Simmons, I. Jerome Flance, Sam Fox, Harry Stonecipher & Earl Walker will receive honorary degrees.



worker and her mother worked as a maid. She has written thoughtfully about those years in an autobiographical essay, "My Mother's Daughter: Lessons I Learned in Civility and Authenticity," published in the *Texas Journal of Ideas, History and Culture* (fall/winter 1998).

Simmons earned her bachelor's degree summa cum laude at Dillard University in New Orleans and her master's and doctorate in Romance languages and literatures at Harvard University. She has written on the works of poets David Diop and Aime Cesaire, who championed an influential movement to restore the cultural identity of black Africans, and is the author of a book on education in Haiti.

Harry Stonecipher's career in the aerospace field spans more than 40 years, from his start at General Motors as a senior lab technician to being elected vice chairman of The Boeing Company in May 2001.

After graduating with a physics degree from Tennessee Technological University, Stonecipher started his career at General Motors. In 1960, he joined General Electric's Evendale Aircraft Engine Product Operations, where GE produces large jet engines.

During his career at GE, Stonecipher participated in the development, support, sale and introduction of a number of

engines for civilian and military application.

Stonecipher left GE in 1987 to become corporate executive vice president of Sundstrand, a worldwide market leader in the design and manufacture of technology-based products for aerospace and industrial markets.

In September 1994, Stonecipher was elected president and chief executive officer of McDonnell Douglas in St. Louis. McDonnell Douglas' financial performance soared under Stonecipher, with the stock increasing from \$18.48 just prior to his arrival to more than \$70 just before the consummation of a merger with Boeing in August 1997.

Among his many awards, Stonecipher received in 1996 the John R. Allison Award for outstanding contributions to national defense by an industrial leader and the annual Rear Admiral John J. Bergen Leadership Medal for Industry from the Navy League for his contributions to advancements in military aviation.

In 1952, **Earl E. Walker** founded Carr Lane Manufacturing Company, now the world's foremost supplier of tooling components, modular fixturing, drill jig bushings and related workholding products for all areas of manufacturing.

As a welder at McDonnell Aircraft Company in the early 1950s, Walker realized there was a market for tools to hold airplane parts as they were being fabricated. He began making these tools in his home garage in Kirkwood, Mo., and his company soon took off.

Today, the Carr Lane Manufacturing Company and its many distributorships have plants and warehouses in several locations around the country, employ more than 325 workers and offer more than 9,700 tooling items for virtually every industry around the world. The company's catalog includes everything from simple clamps to devices used in nuclear power systems.

Walker and his wife, Myrtle, who is vice president of Carr Lane, are generous supporters of educational, civic and charitable organizations. The Walkers established the Earl E. Walker and Myrtle E. Walker Professor of Engineering in the University's School of Engineering and Applied Science in 1998.

Walker received Washington University's Robert S. Brookings

Shuttle service to extend hours for finals

The Department of Parking and Transportation Services will extend the hours for the Escort Shuttle Service during reading week and finals.

The point-to-point, demand-responsive service provides transportation to and from the Hilltop Campus, West Campus and the South 40, as well as the residential area at the northwest corner of the Hilltop Campus.

The service normally runs

seven days a week from 6 p.m.-2 a.m., but starting April 22 the service hours will be extended until 4 a.m.

To obtain a shuttle, passengers should call 935-7777 and tell the dispatcher where to be picked up and where to be dropped off.

The last night the shuttle service will be offered for the spring semester will be late night May 2/early morning May 3.

Motorist

University Police start assistance program

— from Page 1

will be equipped with a small battery pack, enabling the user to jump-start cars.

"Historically, parking services has provided some jump starts, but that wasn't very well-known," Strom said. "This is a little more open, and there are signs around

the campus now in parking lots to let people know this exists."

Still, don't call University Police expecting an oil change, new spark plugs or a new alternator.

"Our people are not trained to fix cars," Strom said. "Basically, the services are to help unlock the vehicle if they can, provide a jump start or drive someone down to the local gas station."

"But we can make calls to help people with other problems, as well."

Photos

— from Page 1

who launched the project in January. "The idea is that art becomes a kind of shared experience and, ultimately, a powerful catalyst for change."

The fruits of those labors are beginning to make a very public splash in St. Louis. This month, 20 strikingly polished black-and-white photographs — charming and gritty, challenging and funny, and affecting and silly — are featured on billboards along major highways and arteries, while additional images grace posters, bus "tail" advertising panels, and the backlit Duratrans displays ubiquitous to public-transportation kiosks.

Meanwhile, downtown's City Museum, 701 N. 15th St., is hosting a monthlong exhibition of [View]Point photographs, and Krueger is in the midst of designing an accompanying Web site.

"All of that's very important because it's through the public display that students begin to recognize that they can reach and impact a community," Krueger said. It helps them realize that "their viewpoints and ideas are important — that they need to contribute because they can have an effect."

Krueger first conceived [View]Point in February 2001 but realized that the sort of large-scale participation and blanket coverage he envisioned would entail significant costs: In addition to film, camera and processing, there's post-production work, graphic design, space rentals and a host of other incidental expenses.

And so he spent close to a year fund-raising: \$25,000 from the GenAmerica Financial Foundation, \$15,000 from Washington University and \$10,000 from Young Audiences Inc. (Young Audiences of St. Louis, the local branch, also took on the role of project facilitator.)

An additional \$25,000 of in-kind donations came from the Bi-State Development Agency's Arts in Transit program, Viacom Outdoor, Ilford Imaging, Wall USA, Obie Media and the University's own student-run graphic design shop, Create Studios.

By the start of this semester, Krueger and the rest of the University contingent were meeting with their young protégés at Long Middle School for two hours each Wednesday afternoon, in a kind of after-school mini-

course on documentary photography. Topics ranged from the role of photography in the Civil War and Civil Rights Movement to the ways messages are created through the interplay of image and text.

Other highlights included an optics lesson with "pin-hole" cameras crafted from oatmeal boxes; a visit by nationally renowned photojournalist Bruce West; and demonstrations of basic darkroom techniques.

And then, of course, there were the cameras.

In late January and again in late February, each middle-school student was given an especially loaded, black-and-white disposable along with specific shooting assignments. All told, the group took more than 3,000 images, processing film at the School of Art's darkroom facility and discussing results in boisterous group critiques.

Then, as it came time to decide which photographs would be publicly displayed, the class made a "first cut" to approximately 60 candidates, with Krueger donning his art director's cap to make final selections.

"We tried to select images that really represented what was at the core of the program," Krueger said, "images that had to do with education, that had to do with community, that had to do with young people." (Meanwhile, the City Museum show includes upwards of 100 photographs and offers a broader portrait of the entire Bevo Mill area.)

As those images begin making their way into the public consciousness, it becomes clear just how valuable a learning — and aesthetic — experience [View]Point has been. In ways no outsider could, Krueger's platoon of budding photojournalists have authored the stories of their own lives, capturing their friends and families, their teachers and classes and playgrounds and school buses, their watchful eyes and unguarded grins.

Ironically, Krueger noted that his own photography leans more towards digital imaging and has little in common with [View]Point's straightforward, point-and-shoot style. Yet, if anything, that seeming dichotomy only adds a certain degree of relish.

"For me, this is an opportunity to do something different while contributing in some way to the community," he said. As artists, "sometimes we get too narrowly defined. We're not just one thing. There are a lot of different ways we want to function."

Olin

— from Page 1

give a physician the skills needed to get a grip on the business side of the practice and turn it into a smooth-running and profitable operation, so more time can be spent on being a physician and less on paperwork."

"Business and Management Strategies for Medical Practice" meets April 12-13 and April 19-20 from 9 a.m.-5 p.m. at the Charles F. Knight Executive Education Center. Business school faculty teaching in Olin's executive master of business administration program in health services management teach the course.

Additional courses in the program will meet in May and June and include "Financial Management for Medical Practice," "Mastering Negotiation: The Art of The Deal" and "Quality in Health Care."

Each course in the program counts for 24 continuing medical education credits. Instruction materials, parking, lunch and refreshments are included in the course fees.

For tuition and enrollment information, call the Olin School at 935-8976.

Campus Watch

The following incidents were reported to University Police **March 28-31**. Readers with information that could assist in investigating these incidents are urged to call **935-5555**. This information is provided as a public service to promote safety awareness and is available on the University Police Web site at police.wustl.edu.

March 28

3:27 p.m. — A solicitor was reported on the east side of Olin Library, and a record check revealed the subject had two St. Louis City Police Department warrants. The subject was taken to St. Louis County Intake and booked on the warrant charges.

March 29

12:37 p.m. — A student reported that an unknown person broke the right rear window of her vehicle, parked in Wohl Parking Garage. Total loss is valued at \$100.

March 30

4:02 p.m. — A student reported that an unknown person broke the driver's-side mirror and stole a compact disc case from his car, parked on the second level, north side of Wohl Parking Garage.

March 31

8:40 a.m. — While on patrol, a member of University Police observed a red panel van at the loading dock of the Athletic Complex matching the description of a van suspected in a prior case of burglary on fraternity row. The subject matched the description of the prior person arrested. The subject was arrested, booked at the station and released pending warrant application.

10:03 p.m. — A student reported that an unknown person damaged her car's roof and broke the driver's-side mirror between 9 a.m. March 26 and 7 p.m. March 31. The car was parked on the lower level, north side of Lien Parking Garage.

Additionally, University Police responded to one report of assault.

Notables

School of Architecture honors distinguished alumni April 12

By LIAM OTTEN

The School of Architecture will honor seven outstanding alumni and will present its Dean's Medal at its ninth annual Distinguished Alumni Awards Dinner April 12.

Brant Gordon, Amie Gross; Avram Lothan, Eugene J. Mackey III and William P. Wischmeyer will receive Distinguished Alumni Awards for their contributions to both the school and the practice of architecture. Ursula Emery McClure and Michael A. McClure will receive the Young Alumni Award.

Doretha Moore will receive the 2002 Dean's Medal for service to the school. A member of the University's San Francisco Regional Cabinet, Moore is the widow of distinguished 1933 alumnus Norman G. Moore and a strong supporter of the School of Architecture.

Doretha first met Norman during her 15-year tenure as personnel director at Fresno (Calif.) Community Hospital, where Norman was architectural

consultant for a new building. (The couple renewed their acquaintance some years later, in 1993, and were married in 1996. Norman passed away in 2000.) Moore earned a bachelor's degree in psychology from St. Mary's College in Moraga, Calif., in 1972.

Gordon is principal of BUILDING inc., based in Los Angeles and Paris. Current projects include Café Nescafé, a series of cafés throughout France for Nestlé; and Le Drugstore Publicis, a mixed-use commercial center on the Champs Elysées.

He previously served with Kanner Architects in Los Angeles and with Justin PC Architects and Bertram L. Bassuk, both in New York. Gordon earned a bachelor's degree in 1982.

Gross is president of Amie Gross Architects in New York, a multidisciplinary firm specializing in work for the not-for-profit community. Projects include the four-phase master plan for HELP USA, a mixed-use development incorporating 125 apartments, a day care, a health center, stores and recreational facilities; the

national prototypes for Circuit City stores; and numerous buildings for the disabled and formerly homeless.

She recently volunteered her services to public schools directly affected by the World Trade Center events, examining issues of air quality, safety and student relocation. She earned a bachelor's degree in 1975.

Lothan is a principal at DeStefano and Partners Ltd. in Chicago. Projects include the recent renovation and expansion of Alliance Française de Chicago, which earned a National Honor Award for Interior Architecture from the American Institute of Architects (AIA), as well as the Elmhurst Art Museum, the Fernwood Park Natatorium and the Diversey Driving Range, all of which also received AIA awards.

He has designed several buildings for Northwestern University's ongoing Evanston campus expansion, including the Kellogg Graduate School of Management, Coon Forum, Andersen Hall and Crowe Hall, currently under construction. Lothan earned a bachelor's in 1978.

Mackey is president of Mackey Mitchell Associates, one of St. Louis' premier architecture, planning and interiors firms, which he founded in 1968. Projects include the restoration of the Pershing/DeBaliviere neighborhood and hundreds of housing units throughout the St. Louis area; the office buildings at Saint Louis Union Station; the Highlands project on the former Arena site; and student housing at Washington University.

Mackey twice served as director of AIA St. Louis, in 1989 and 1990, and was invested into the AIA College of Fellows in 1991. He earned a bachelor's in 1962.

Michael McClure and **Ursula Emery McClure** founded emerymcclure architecture in New York in 1996. Now based in Baton Rouge, La., the firm has developed a range of residential, commercial and graphics projects, including the Main Street Market urban farmer's market in Baton Rouge and a breeding facility and veterinarian station for Arabian

horses in Port Allen, La.

Both currently serve as assistant professors of architecture, Michael at the University of Louisiana at Lafayette, Ursula at Louisiana State University. Both McClures earned bachelor's degrees — Michael in 1991 and Ursula in 1992.

Wischmeyer has practiced in his native St. Louis since 1975, the last 12 years with Christner Inc., where he led the team working with design architect Tadao Ando on the new Pulitzer Foundation for the Arts.

Wischmeyer has received numerous honors from AIA St. Louis, including a 2001 Honor Award for Interior Architecture for the Bruton-Stroube Studios historic renovation project; a 1998 Design Award — Special Citation for The Sophia Sachs Butterfly House and Education Center; and 1993 and 1995 Honor Awards for his Interfaith Chapel and the MetroLink Station at Lambert-St. Louis International Airport, respectively. He earned a bachelor's in 1969 and a master's in 1971.

25th Annual O'Leary prizewinners named

The departments of Neurology and Neurological Surgery in the School of Medicine recently named the winners of the 25th Annual James L. O'Leary Prizes for Research in Neuroscience.

The co-winners in the graduate student category were Kit Wong (from the lab of Yi Rao, Ph.D., associate professor of neurobiology in the School of Medicine), for a presentation titled "Signal Transduction in Neuronal Migration: Roles of GTPase Activating Proteins and the Small GTPase Cdc42 in the Slit-Robo Pathway"; and Mark K. Walsh (from the lab of Jeff Lichtman, Ph.D., professor of neurobiology) for a presentation titled "Synaptic Takeover: Coordinated Proliferation and Elimination of Competing Synapses Imaged in Living Mice."

Jin-Yuan Sun, Ph.D. (from the lab of Ling-Gang Wu, Ph.D., associate professor of anesthesiology in the School of Medicine), won the postdoctoral category for

a presentation titled "Kinetics of Single and Multiple Vesicle Exocytosis and Endocytosis Revealed by Simultaneous Measurements of Presynaptic Capacitance and Postsynaptic Currents at a Central Synapse."

The prizes will be presented before the 47th George H. Bishop Lecture in Experimental Neurology at 4 p.m. April 30 in Erlanger Auditorium in the Bernard Becker Medical Library.

The lecture will be given by Virginia M.Y. Lee, Ph.D., the John H. Ware III Professor in Alzheimer's Research in the department of pathology and laboratory medicine, and the co-director of the Center for Neurodegenerative Disease Research at the University of Pennsylvania School of Medicine.

The Bishop lecture, sponsored by the neurology and the neurological surgery departments, is free and open to the public. For more information, call 747-0437.

Douglas named associate vice chancellor

By JIM DRYDEN

Michael G. Douglas, Ph.D., has been named associate vice chancellor for technology management. He assumed the position April 1.

Douglas most recently had served as vice president and chief scientific officer at Novactyl Biopharmaceuticals Inc. in St. Louis. Prior to that, he was executive vice president and chief operations and chief scientific officer at Fleming and Co. Pharmaceuticals, also in St. Louis.

He also served as chairman and chief executive officer of Sigma Diagnostics Inc., a subsidiary of Sigma Aldrich Corporation in St. Louis.

His career also includes faculty positions at the University of Texas Health Science Center at San Antonio and at Dallas and at the University of North Carolina at Chapel Hill. He served as chair of the Department of Biochemistry and Biophysics at North Carolina from 1989-1994.

At Washington University, Douglas heads the Center of Technology Management and further develops the technology transfer program, a strategic, comprehensive effort that

encourages companies to convert the University's discoveries into products and processes the public can use. Douglas succeeds P. Andrew Neighbour, Ph.D., in the position.

"Dr. Douglas' strong background in both academic science and business make him a uniquely qualified candidate for this position," said Theodore J. Cicero, Ph.D., vice chancellor for research. "Not only has he led technology-transfer efforts and implementation of new ideas on the corporate side, but he also shepherded the creation of a new academic department and served as the first chairman of biochemistry and biophysics while he was at the University of North Carolina. I believe he will be an ideal fit for Washington University."

The technology transfer program evaluates University research for commercial potential, seeks patents, markets new technologies, negotiates and maintains licenses with corporations, and helps create new business enterprises.

Douglas earned a doctorate in biochemistry and molecular biology from Saint Louis University.



Brazilian street fighting Members of Grupo Capoeira Brasil of St. Louis perform a Capoeira dance of Brazilian street fighting during the International Banquet March 29 at Holmes Lounge in Ridgley Hall. The banquet, the final event of International Business Week sponsored by the Olin School of Business, featured food and drinks from many different nations.

Campus Authors

Raymond L. Hilgert, Ph.D., professor emeritus of management and industrial relations in the Olin School of Business

Christian Ethics in the Workplace

(Concordia Publishing House, 2002)

In the wake of so many recent business scandals, noted expert on business ethics Raymond L. Hilgert and co-authors examine the foundations of ethical decision-making in a Christian context, looking at real-life situations and offering an action plan for molding job performance using Christian principles in the workplace.

Chapters include: "A Biblical Overview of Christian Ethics"; "Ethics in the Workplace — Perspectives From Philosophers and Practitioners"; "Practical Guidelines for Making Better Ethical Decisions in the Workplace"; "Making Christian Ethics in the Workplace a Reality"; and "Moments of Truth — Meeting

the Ethical Tests."

Hilgert writes: "Most corporate strategies or decisions of questionable propriety are those aimed toward short-term gains or profits. Actions are often taken that bring immediate profits to the company or make

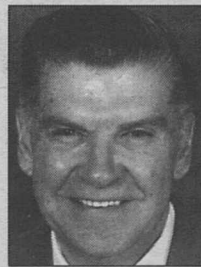
someone's financial statements look good at the expense of healthy long-term relationships with customers, employees, vendors or other constituencies. This is not surprising because

people are usually promoted for achieving short-term and immediate goals."

Hilgert suggests that it is better to take a long-term perspective.

"Would it not be better to begin to voice the long-term view even as you rise within a company?" he writes. "Point out the impact on the company's future of shoddy products or borderline ethical practices. Even if overruled, you will have avoided surrendering your ideals and principles to expediency."

The recent release is available through participating Christian bookstores or through Concordia Publishing House (1-800-325-3040; www.cph.org). Cost is \$19.99 plus shipping and handling.



Washington People

You can learn a lot about Jamie Sauerburger, executive director of the Department of Surgery and the Business

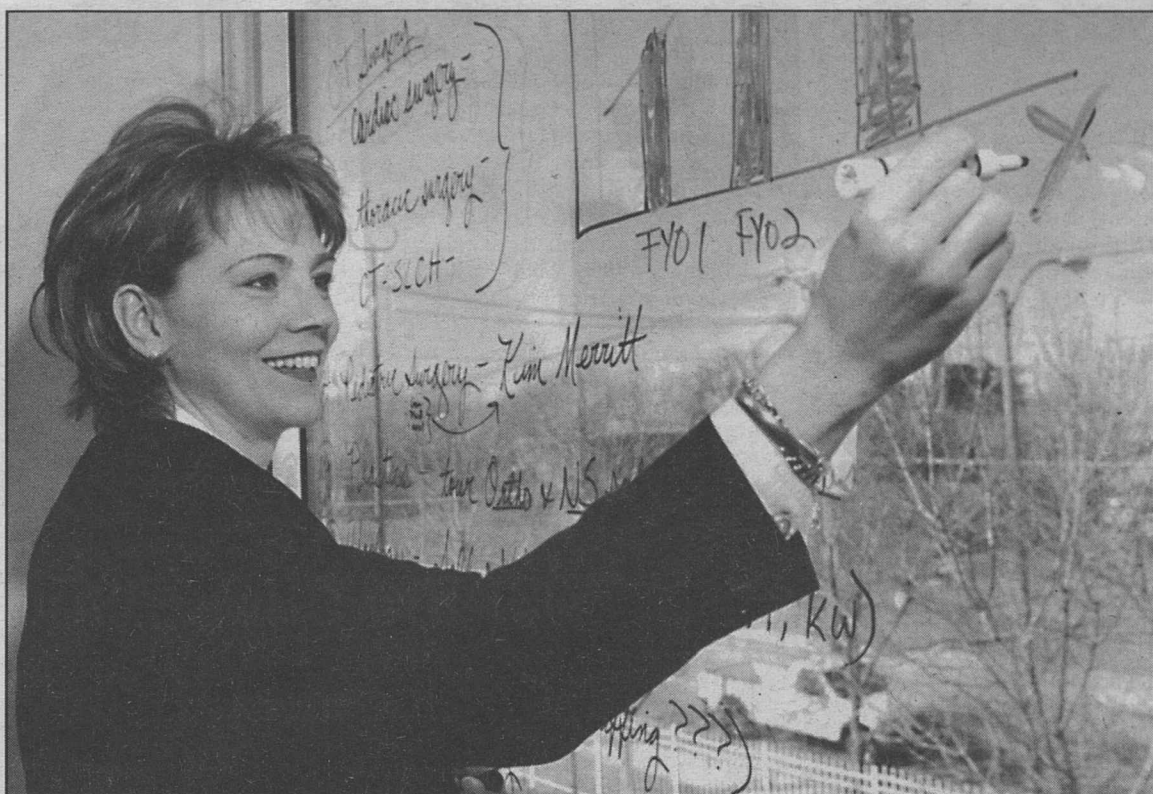
Services Organization (BSO) in the School of Medicine, simply by walking into her office.

Just beyond her always-open door is a table with a bowl of invitingly aromatic mint gum and candy; photos of her family smile at visitors from three walls, and the fourth is comprised of large windows covered by scribbled notes and charts.

Why use windows instead of a whiteboard? To make more room for family portraits, of course.

But the gum and candy are for a different set of kin: her employees. Surrounding herself with pictures from home and creating a comfortable, nonthreatening environment for her staff are examples of how she lives her personal credo: Only do the things you enjoy and make sure you do them well, because you have to have passion and vision to succeed.

"Jamie has everybody's respect and is able to find solutions to any problem," said Timothy J.



Jamie Sauerburger, executive director of the Department of Surgery and the Business Services Organization, uses her office windows to make notes and keep charts. The other three walls of her office feature family photos, helping to create a comfortable, nonthreatening environment. "This job is the high point of my career," Sauerburger says. "Working with such a great team of employees and such exemplary medical faculty is probably my favorite thing about Washington University."

The calm within the storm

At chaotic times, Jamie Sauerburger's professionalism and sense of humor make her one of the School of Medicine's 'quiet heroes'

Eberlein, M.D., the Bixby Professor and chair of the Department of Surgery. "She is able to motivate her co-workers and manages her responsibilities with a calm demeanor and professionalism that I think is unparalleled. She really has grown into an absolutely top-notch administrator."

Commitment to customers

For Sauerburger, the customer comes first. And in her roles in the Department of Surgery and the BSO, she has no shortage of customers.

In the Department of Surgery, Sauerburger oversees the business affairs of five clinical/research divisions, consisting of 100 surgeons. In the BSO, she oversees six business divisions and about 150 personnel responsible for a range of services such as financial planning and analysis, information technology, payroll, gifts/grants and patient billing.

But the BSO reaches well beyond the scope of its primary department: It provides various services to the departments of Orthopaedic Surgery, Anesthesiology and of Obstetrics and Gynecology, and also serves the new Alvin J. Siteman Cancer Center and seven of the clinical centers of the new Center for Advanced Medicine. This differs from the University's previous structure, where each department provided those services themselves, which was duplicative and more costly.

"Managing the business affairs for a large group of multispecialty surgeons is a unique challenge," said Lee F. Fetter, associate vice chancellor and associate dean for administration and finance. "Add to that the complexity of a dynamic medical school and rapidly changing health-care industry, and it's not difficult to imagine losing your sense of humor or sanity, or both."

"Jamie has maintained both admirably while contributing to the betterment of the School of Medicine. She takes her

job seriously but with the proper amount of perspective and never seems to forget that our success as one of the world's great medical schools is due to the individual abilities of our faculty and staff."

A sense of family

According to Sauerburger, the key to her success lies in the people she works with.

"It's important to stretch people, to push them to perform their best," she said. "But that only works if you also take the time to make sure you have the right people in the right jobs, because,

here to hide things from them, but rather we're here to help them be more productive and efficient."

One of the most recent projects she has been involved in is improving patient financial services. This team is taking advantage of the move to the new Center for Advanced Medicine to streamline the paperwork process patients undergo from the moment they enter the system to the time they leave.

"We're bringing everybody together to properly address the issue," she said. "I really feel like we're changing this process to make it better for our customers."

Of course, this current project

people and can make a positive impact," she said.

Inspired by this early experience, Sauerburger decided to pursue a master's degree in health administration at Saint Louis University.

With her graduate degree and a clear sense of direction, Sauerburger joined Ernst & Young as a health-care consultant. There, she discovered a particular fondness for working directly with physicians.

But after six years of traveling with work, Sauerburger decided it was time to settle down. She loved St. Louis — a compromise between her small-town upbringing and big-city cravings — and was delighted to find a job that allowed her to do what she loves and stay close to home.

"This job is the high point of my career," Sauerburger said. "Working with such a great team of employees and such exemplary medical faculty is probably my favorite thing about Washington University."

But her proudest achievement to date is not her career, but her family, another positive result of her early experiences at Delta Consulting. After years of successful long-term relationships, Sauerburger finally discovered that her mother was right after all: When you meet the right man, you'll just know he's the one. At Delta, she did.

A certified public accountant and attorney, her husband, David, who specializes in taxes, owns a CPA firm that worked with her company. The two now enjoy traveling with their children, Lucas, 6, and Anne, 4, after David emerges from the grueling tax seasons.

"I'm a pretty value-oriented person," Sauerburger said. "The things I try to instill, I also try to live by. Both my family and my job are very important to me and I take them both very seriously. Because at the end of the day, the most important thing to me is that I truly enjoy what I do."

"Jamie has everybody's respect and is able to find solutions to any problem. She is able to motivate her co-workers and manages her responsibilities with a calm demeanor and professionalism that I think is unparalleled. She really has grown into an absolutely top-notch administrator."

TIMOTHY J. EBERLEIN

ultimately, life is too short to not be happy with what you do."

She and Eberlein share a similar set of values that they try to live by and instill in the BSO — integrity, a positive work environment and passion for the group's goals. These common values have, in her opinion, enhanced their ability to improve the BSO.

"Jamie has a way of creating a sense of group or family," said Deirdre Byrne, president of McManis Consulting and one of Sauerburger's longtime mentors. "When everyone else is losing their mind, she stays calm and is one of the quiet heroes. As a result, people are ultimately willing to be led by her."

In addition to creating an effective team of managers for the BSO, Sauerburger feels one of her biggest accomplishments since she assumed her role has been to improve the financial record-keeping process for the surgery department.

"When I started in the Department of Surgery, the finances were just a big black box that kind of swirled around and no one really knew what was in it," she said.

"Now we have a great system that ensures each physician has individual financial statements in place. I think it's helped us convince the faculty that we're not

is just one of the plates Sauerburger is currently balancing.

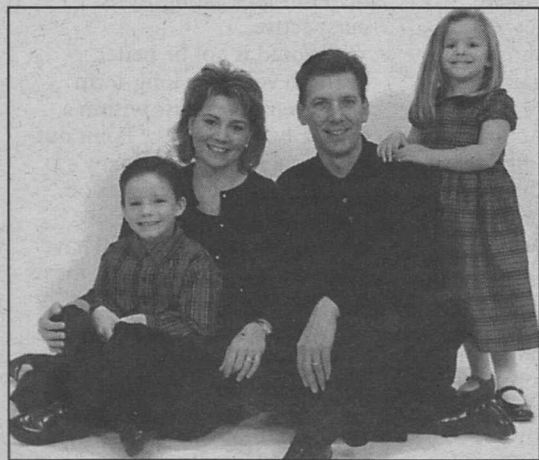
"Running an organization like this is a lot like Ed Sullivan's plate spinners," Sauerburger said. "In academic medicine, there are many agendas and visions. Like the plate spinner trying to keep all the plates going, making sure none of them fall, I try to balance everything to make sure it all fits together to meet our goals."

Finding inspiration

Raised in DuQuoin, Ill., Sauerburger always yearned to break away from her small hometown. Her parents encouraged her and her older brother, Mell, to go to college, so in 1977 she did just that, becoming the second person in her family to attend a university.

After graduating with a degree in marketing management from Southeast Missouri State University in 1980, she joined Delta Consulting, a management company that specialized in long-term care facilities. The opportunity to apply her business knowledge and skills to help sick people permanently changed her career objectives.

"I realized that in the health-care world, I'm really helping



Jamie Sauerburger with (from left) Lucas, David and Anne.

Jamie Sauerburger

University title: Executive director of the Department of Surgery and the Business Services Organization in the School of Medicine

Born and raised: DuQuoin, Ill.

Family: Husband, David; children, Lucas, 6, Anne, 4

Hobbies: Traveling, skiing, golfing, reading